



# RITRANSPARENCY REPORT 2020

New Zealand Superannuation Fund





## About this report

The PRI Reporting Framework is a key step in the journey towards building a common language and industry standard for reporting responsible investment (RI) activities. This RI Transparency Report is one of the key outputs of this Framework. Its primary objective is to enable signatory transparency on RI activities and facilitate dialogue between investors and their clients, beneficiaries and other stakeholders. A copy of this report will be publicly disclosed for all reporting signatories on the PRI website, ensuring accountability of the PRI Initiative and its signatories.

This report is an export of the individual Signatory organisation's response to the PRI during the 2020 reporting cycle. It includes their responses to mandatory indicators, as well as responses to voluntary indicators the signatory has agreed to make public. The information is presented exactly as it was reported. Where an indicator offers a response option that is multiple-choice, all options that were available to the signatory to select are presented in this report. Presenting the information exactly as reported is a result of signatory feedback which suggested the PRI not summarise the information. As a result, the reports can be extensive. However, to help easily locate information, there is a **Principles index** which highlights where the information can be found and summarises the indicators that signatories complete and disclose.

### Understanding the Principles Index

The Principles Index summarises the response status for the individual indicators and modules and shows how these relate to the six <u>Principles for Responsible Investment</u>. It can be used by stakeholders as an 'at-a-glance' summary of reported information and to identify particular themes or areas of interest.

Indicators can refer to one or more Principles. Some indicators are not specific to any Principle. These are highlighted in the 'General' column. When multiple Principles are covered across numerous indicators, in order to avoid repetition, only the main Principle covered is highlighted.

All indicators within a module are presented below. The status of indicators is shown with the following symbols:

Symbol	Status
✓	The signatory has completed all mandatory parts of this indicator
Ø	The signatory has completed some parts of this indicator
8	This indicator was not relevant for this signatory
-	The signatory did not complete any part of this indicator
Ъ	The signatory has flagged this indicator for internal review

Within the table, indicators marked in blue are mandatory to complete. Indicators marked in grey are voluntary to complete.



# Principles Index



Organisa	sational Overview					Principle				General
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
OO TG		8	n/a							
00 01	Signatory category and services	<b>✓</b>	Public							<b>√</b>
00 02	Headquarters and operational countries	<b>✓</b>	Public							✓
OO 03	Subsidiaries that are separate PRI signatories	✓	Public							✓
OO 04	Reporting year and AUM	✓	Public							✓
OO 05	Breakdown of AUM by asset class	~	Asset mix disclosed in OO 06							<b>√</b>
OO 06	How would you like to disclose your asset class mix	✓	Public							✓
OO 07	Fixed income AUM breakdown	✓	Private							✓
OO 08	Segregated mandates or pooled funds	✓	Private							✓
OO 09	Breakdown of AUM by market	✓	Public							✓
OO 10	Active ownership practices for listed assets	✓	Public							✓
00 11	ESG incorporation practices for all assets	✓	Public							✓
00 12	Modules and sections required to complete	✓	Public							✓
OO LE 01	Breakdown of listed equity investments by passive and active strategies	✓	Public							✓
OO LE 02	Reporting on strategies that are <10% of actively managed listed equities	8	n/a							✓
OO FI 01	Breakdown of fixed income investments by passive and active strategies	✓	Public							✓
OO FI 02	Reporting on strategies that are <10% of actively managed fixed income	8	n/a							✓
OO FI 03	Fixed income breakdown by market and credit quality	8	n/a							✓
OO SAM 01	Breakdown of externally managed investments by passive and active strategies	✓	Private							<b>✓</b>
OO PE 01	Breakdown of private equity investments by strategy	✓	Public							✓
OO PE 02	Typical level of ownership in private equity investments	✓	Private							✓
00 PR 01	Breakdown of property investments	✓	Private							✓
OO PR 02	Breakdown of property assets by management	✓	Private							✓
OO PR 03	Largest property types	✓	Private							✓
OO INF 01	Breakdown of infrastructure investments	✓	Private							✓
OO INF 02	Breakdown of infrastructure assets by management	✓	Private							✓
OO INF 03	Largest infrastructure sectors	✓	Private							<b>✓</b>
OO HF 01	Breakdown of hedge funds investments by strategies	8	n/a							✓
OO End	Module confirmation page	✓	-							

CCStrategy and Governance						Principle G			General	
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
SG 01	RI policy and coverage	✓	Public							✓
SG 01 CC	Climate risk	✓	Public							✓
SG 02	Publicly available RI policy or guidance documents	✓	Public						✓	
SG 03	Conflicts of interest	✓	Public							✓
SG 04	Identifying incidents occurring within portfolios	✓	Private							✓
SG 05	RI goals and objectives	✓	Public							✓
SG 06	Main goals/objectives this year	✓	Private							✓
SG 07	RI roles and responsibilities	✓	Public							✓
SG 07 CC	Climate-issues roles and responsibilities	✓	Public							✓
SG 08	RI in performance management, reward and/or personal development	✓	Private							✓
SG 09	Collaborative organisations / initiatives	✓	Public				✓	✓		
SG 09.2	Assets managed by PRI signatories	✓	Private	✓						
SG 10	Promoting RI independently	✓	Public				✓			
SG 11	Dialogue with public policy makers or standard setters	✓	Private				✓	✓	✓	
SG 12	Role of investment consultants/fiduciary managers	✓	Public				<b>✓</b>			
SG 13	ESG issues in strategic asset allocation	✓	Public	✓						
SG 13 CC		✓	Public							✓
SG 14	Long term investment risks and opportunity	✓	Public	~						
SG 14 CC		✓	Public							✓
SG 15	Allocation of assets to environmental and social themed areas	✓	Public	<b>✓</b>						
SG 16	ESG issues for internally managed assets not reported in framework	✓	Public							✓
SG 17	ESG issues for externally managed assets not reported in framework	✓	Public							✓
SG 18	Innovative features of approach to RI	✓	Public							✓
SG 19	Communication	✓	Public		<b>✓</b>				<b>✓</b>	
SG End	Module confirmation page	✓	-							

Indirect – Manager Selection, Appointment and Monitoring						rin	General			
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
SAM 01	ESG incorporation strategies	✓	Public	✓						
SAM 02	Selection processes (LE and FI)	✓	Public	✓						
SAM 03	Evaluating engagement and voting practices in manager selection (listed equity/fixed income)	<b>✓</b>	Public		~					
SAM 04	Appointment processes (listed equity/fixed income)	✓	Public	~						
SAM 05	Monitoring processes (listed equity/fixed income)	✓	Public	<b>✓</b>						
SAM 06	Monitoring on active ownership (listed equity/fixed income)	✓	Public	<b>✓</b>						
SAM 07	Percentage of (proxy) votes	✓	Public		✓					
SAM 08	Percentage of externally managed assets managed by PRI signatories	✓	Public	~						
SAM 09	Examples of ESG issues in selection, appointment and monitoring processes	✓	Public	~					✓	_
SAM End	Module confirmation page	✓	-							

Direct - I	irect - Listed Equity Incorporation							Principle				
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6			
LEI 01	Percentage of each incorporation strategy	✓	Public	✓								
LEI 02	Type of ESG information used in investment decision	✓	Public	<b>✓</b>								
LEI 03	Information from engagement and/or voting used in investment decision-making	✓	Private	<b>✓</b>								
LEI 04	Types of screening applied	✓	Public	✓								
LEI 05	Processes to ensure screening is based on robust analysis	✓	Public	<b>✓</b>								
LEI 06	Processes to ensure fund criteria are not breached	<b>✓</b>	Public	<b>✓</b>								
LEI 07	Types of sustainability thematic funds/mandates	8	n/a	<b>✓</b>								
LEI 08	Review ESG issues while researching companies/sectors	<b>✓</b>	Public	<b>✓</b>								
LEI 09	Processes to ensure integration is based on robust analysis	<b>✓</b>	Public	<b>✓</b>								
LEI 10	Aspects of analysis ESG information is integrated into	✓	Public	<b>✓</b>								
LEI 11	ESG issues in index construction	8	n/a	<b>✓</b>								
LEI 12	How ESG incorporation has influenced portfolio composition	✓	Public	<b>✓</b>								
LEI 13	Examples of ESG issues that affected your investment view / performance	-	n/a	<b>✓</b>								
LEI End	Module confirmation page	✓	-									



Direct - Listed Equity Active Ownership							Principle				
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6		
LEA 01	Description of approach to engagement	✓	Public		✓						
LEA 02	Reasoning for interaction on ESG issues	✓	Public	✓	<b>✓</b>	<b>✓</b>					
LEA 03	Process for identifying and prioritising engagement activities	✓	Public		✓						
LEA 04	Objectives for engagement activities	✓	Public		✓						
LEA 05	Process for identifying and prioritising collaborative engagement	✓	Public		✓						
LEA 06	Role in engagement process	✓	Public		✓		✓				
LEA 07	Share insights from engagements with internal/external managers	✓	Public	<b>✓</b>	✓						
LEA 08	Tracking number of engagements	✓	Public		✓						
LEA 09	Number of companies engaged with, intensity of engagement and effort	✓	Private		<b>✓</b>						
LEA 10	Engagement methods	✓	Private		✓						
LEA 11	Examples of ESG engagements	✓	Public		✓						
LEA 12	Typical approach to (proxy) voting decisions	✓	Public		✓						
LEA 13	Percentage of voting recommendations reviewed	8	n/a		✓						
LEA 14	Securities lending programme	✓	Public		✓						
LEA 15	Informing companies of the rationale of abstaining/voting against management	✓	Public		✓						
LEA 16	Informing companies of the rationale of abstaining/voting against management	✓	Public		✓						
LEA 17	Percentage of (proxy) votes cast	✓	Public		✓						
LEA 18	Proportion of ballot items that were for/against/abstentions	✓	Public		✓						
LEA 19	Proportion of ballot items that were for/against/abstentions	✓	Public		<b>✓</b>						
LEA 20	Shareholder resolutions	✓	Public		<b>✓</b>						
LEA 21	Examples of (proxy) voting activities	-	n/a		<b>✓</b>						
LEA End	Module confirmation page	✓	-								

Confidence building measures							Principle					
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6			
CM1 01	Assurance, verification, or review	✓	Public							✓		
CM1 02	Assurance of last year's PRI data	✓	Public							✓		
CM1 03	Other confidence building measures	✓	Public							✓		
CM1 04	Assurance of this year`s PRI data	✓	Public							✓		
CM1 05	External assurance	✓	Public							✓		
CM1 06	Assurance or internal audit	8	n/a							✓		
CM1 07	Internal verification	✓	Public							✓		
CM1 01 End	Module confirmation page	✓	-									



# New Zealand Superannuation Fund

**Reported Information** 

Public version

Organisational Overview

## PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



	Basic	info	mation			
00 01		Mar	ndatory	Public	Gateway/Peering	General
	00 01	.1	Select the type that best describes	your organisation o	or the services you provide.	
	O Nor	n-corp	prate pension or superannuation or re	tirement or provide	nt fund or plan	
		-	pension or superannuation or retiren	nent or provident fu	nd or plan	
	O Fou		company			
	O Enc					
	O Dev	/elopm	nent finance institution			
			sovereign or government controlled f	und		
	○ Fan					
	O Oth	er, sp	ecity			
00 02	2	Mar	ndatory	Public	Peering	General
	00 02	.1	Select the location of your organisa	ition's headquarters	5.	
	New Z	'ealan	d			
	00 02	.2	Indicate the number of countries in	which you have off	ices (including your headquarters	s).
	<b>•</b> 1					
	O 2-5					
	○ 6-10 ○ >10					
	0 > 10	,				
	00 02	.3	Indicate the approximate number o	f staff in your organ	nisation in full-time equivalents (F	TE).
			FTE			
	150.1					
	130.1					
OO 03		Mar	ndatory	Public	Descriptive	General
	OO 03	.1	Indicate whether you have subsidia their own right.	ries within your org	ganisation that are also PRI signa	tories in
	○ Yes	3				
	No					
00 04	ļ.	Mar	ndatory	Public	Gateway/Peering	General

00 04.1

Indicate the year end date for your reporting year.

31/12/2019

00 04.2

Indicate your total AUM at the end of your reporting year.

Include the AUM of subsidiaries, but exclude advisory/execution only assets, and exclude the assets of your PRI signatory subsidiaries that you have chosen not to report on in OO 03.2

	trillions	billions	millions	thousands	hundreds
Total AUM		46	683	980	000
Currency	NZD				
Assets in USD		30	059	632	609

	☐ Not applicable	as we are	in the	fund-raising	process
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Based on your reporting above, your total AUM is between 30 and 50 US\$ billion, and therefore your 2019/20 fee will be  $\pounds$  8,609. Note that your total AUM is calculated by summing all figures provided in OO 04.2, 04.3, and 04.4

OO 06	Mandatory	Public	Descriptive	General

00 06.1

Select how you would like to disclose your asset class mix.

 $\bigcirc$  as percentage breakdown

as broad ranges

	Internally managed (%)	Externally managed (%)
Listed equity	<10%	>50%
Fixed income	<10%	<10%
Private equity	<10%	<10%
Property	<10%	<10%
Infrastructure	<10%	<10%
Commodities	0	0
Hedge funds	0	<10%



 $<sup>\</sup>square$  We are a sovereign wealth fund and choose to not report our AUM

Fund of hedge funds	0	0
Forestry	<10%	<10%
Farmland	0	<10%
Inclusive finance	0	0
Cash	0	0
Money market instruments	<10%	0
Other (1), specify	10-50%	0
Other (2), specify	0	0

`Other (1)` specified

FX, Tilts, Synthetics, market neutral positions and active collateral

OO 06.2 Publish asset class mix as per attached image [Optional].

OO 06.3 Indicate whether your organisation has any off-balance sheet assets [Optional].

O Yes
O No

OO 06.5 Indicate whether your organisation uses fiduciary managers.

- $\circ$  Yes, we use a fiduciary manager and our response to OO 5.1 is reflective of their management of our assets.
- No, we do not use fiduciary managers.

OO 09 Mandatory		ndatory	Public	Peering	General
<b>OO 09.1</b> Indica		Indicate the breakdown of your orga	anisation's AUM by	market.	
		Developed Markets			
88	3.63				
		Emerging Markets			

11.37

	Frontier Markets
0	
	Other Markets
0	
	Total 100%
100%	
00 09.2	Additional information. [Optional]

For this indicator, we have broken AUM down by specialised emerging market mandates versus global mandates (ie. those that track the MSCI ACWI IMI). The Fund does not have any mandates solely directed at investment in Frontier Markets. Therefore, there will be a small amount of exposure to emerging and frontier markets accounted for in the 'Developed Markets' statistic.

As	set clas	s implementation gateway indic	ators		
00 10	Man	datory	Public	Gateway	General
		,			
00	10.1	Select the active ownership activities	es vour organisation	n implemented in the reporting ve	ear.
			genneemen		
		Listed squity engagement			
		Listed equity – engagement			
	☑ We eng	gage with companies on ESG factors	via our staff, collab	orations or service providers.	
	☑ We req	uire our external managers to engage	with companies or	n ESG factors on our behalf.	
	□ We do	not engage directly and do not require	e external manager	s to engage with companies on E	ESG factors.
		Listed equity – voting			
	☑ We cas	t our (proxy) votes directly or via dedi	cated voting provid	ers	
	□ We req	uire our external managers to vote on	our behalf.		
	□ We do	not cast our (proxy) votes directly and	do not require exte	ernal managers to vote on our be	ehalf
			•		
		Fixed income SSA – engageme	ent		
		r inda inddina ddr. ddigagaint			
	☑ We e	engage with SSA bond issuers on ESC	G factors via our sta	aff, collaborations or service prov	viders.
	☑ We r	equire our external managers to enga	age with SSA bond	issuers on ESG factors on our be	ehalf.
		lo not engage directly and do not requetors. Please explain why you do not.	uire external manag	gers to engage with SSA bond iss	suers on



me Corporate (financial) – engagem	ent						
panies on ESG factors via our staff, o	collaborations or service providers.						
☑ We require our external managers to engage with companies on ESG factors on our behalf.							
	nagers to engage with companies or	n ESG					
me Corporate (non-financial) – enga	gement						
panies on ESG factors via our staff, o	collaborations or service providers.						
nal managers to engage with compar	nies on ESG factors on our behalf.						
	nagers to engage with companies or	n ESG					
me Corporate (securitised) – engage	ement						
panies on ESG factors via our staff, o	collaborations or service providers.						
nal managers to engage with compar	nies on ESG factors on our hehalf						
0 00 1	iles on Loo lactors on our benan.						
rectly and do not require external ma why you do not.		n ESG					
rectly and do not require external ma	nagers to engage with companies or						
rectly and do not require external ma why you do not.	nagers to engage with companies or ectly and do not require external man	nagers to					
	panies on ESG factors via our staff, on al managers to engage with compare rectly and do not require external manyly you do not.  me Corporate (non-financial) – engage panies on ESG factors via our staff, on al managers to engage with compare rectly and do not require external manyly you do not.  me Corporate (securitised) – engage panies on ESG factors via our staff, or panies our panies on ESG factors via our staff, or panies our panies our panies our panies our panies our panies	panies on ESG factors via our staff, collaborations or service providers.  nal managers to engage with companies on ESG factors on our behalf.  rectly and do not require external managers to engage with companies or why you do not.  me Corporate (non-financial) – engagement  panies on ESG factors via our staff, collaborations or service providers.  nal managers to engage with companies on ESG factors on our behalf.  rectly and do not require external managers to engage with companies or					

00 11

00 11.1

Select the internally managed asset classes in which you addressed ESG incorporation into your investment decisions and/or your active ownership practices (during the reporting year).

Listed equity

- We address ESG incorporation.
- $\bigcirc$  We do not do ESG incorporation.

Fixed income - SSA

- We address ESG incorporation.
- $\bigcirc$  We do not do ESG incorporation.

Fixed income - securitised

- We address ESG incorporation.
- $\bigcirc$  We do not do ESG incorporation.



#### Private equity

- We address ESG incorporation.
- We do not do ESG incorporation.

#### Property

- We address ESG incorporation.
- $\bigcirc$  We do not do ESG incorporation.

#### Infrastructure

- We address ESG incorporation.
- $\bigcirc$  We do not do ESG incorporation.

#### Forestry

- We address ESG incorporation.
- $\bigcirc$  We do not do ESG incorporation.

#### Money market instruments

- We address ESG incorporation.
- We do not do ESG incorporation.

#### Other (1)

- We address ESG incorporation.
- $\bigcirc$  We do not do ESG incorporation.

#### Other (1) [as defined in OO 05]

FX, Tilts, Synthetics, market neutral positions and active collateral

00 11.2

Select the externally managed assets classes in which you and/or your investment consultants address ESG incorporation in your external manager selection, appointment and/or monitoring processes.



Asset class	ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
Listed equity	
	Listed equity - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	☐ We do not do ESG incorporation
Fixed income - SSA	
	Fixed income - SSA - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	☐ We do not do ESG incorporation
Fixed income - corporate	
(financial)	Fixed income - corporate (financial) - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	☐ We do not do ESG incorporation
ixed income - corporate	
(non-financial)	Fixed income - corporate (non-financial) - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	✓ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	☐ We do not do ESG incorporation
Fixed income - securitised	
	Fixed income - securitised - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	☐ We do not do ESG incorporation
Private equity	+



	Private equity - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	☐ We do not do ESG incorporation
Property	
	Property - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	✓ We incorporate ESG into our external manager monitoring process
	☐ We do not do ESG incorporation
Infrastructure	
	Infrastructure - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	☐ We do not do ESG incorporation
Hedge funds	
	Hedge funds - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	☐ We do not do ESG incorporation
Forestry	
	Forestry - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	☐ We do not do ESG incorporation
Farmland	
	Farmland - ESG incorporation addressed in your external manager
	selection, appointment and/or monitoring processes
	✓ We incorporate ESG into our external manager selection process

☐ We do not do ESG incorporation

00 11.4

Provide a brief description of how your organisation includes responsible investment considerations in your investment manager selection, appointment and monitoring processes.

RI is considered during opportunity identification. This is aided by RI guidelines across asset classes. As the investment process moves to manager selection, RI capabilities are part of the new manager selection and due diligence processes.

Once a manager is selected, clauses requiring RI requirements are brought into mandates and other legal documents.

We note that there are occasions when it may be deemed that the best access point for an opportunity is via a collective investment vehicle where there can be constraints to implementing all our RI related policies. At 31 December 2019, this was the case for only one manager, contributing 1.4% NAV.

As part of our post investment monitoring, we carry out 1-2 yearly RI reviews of our managers. The objective of the review is to assess and gain more awareness of the manager's management of ESG issues and to require improvement where appropriate. Managers are rated on ESG practices. The results of the review are integrated into our annual manager conviction review.

We may also carry out site visits to assess ESG activities onsite.

00 12	00 12 Man		datory	Public	Gateway	General		
	00 12.1		Below are all applicable modules or report (asset classes representing 1 Those which are voluntary to report	10% or more of you	r AUM) are already ticked and re	datory to ead-only.		
			Core modules	Core modules				
	☑ (	Organis	ational Overview					
	☑ Strategy and Governance							
RI implementation directly or via serv			RI implementation directly or via s	service providers				
			Direct - Listed Equity incorporate	tion				
	☑ Listed		d Equity incorporation					
			Direct - Listed Equity active own	nership				
	V	☑ Enga	gements					
	v	∄ (Prox	y) voting					
			Direct - Fixed Income					
		Fixed	I income - SSA					
	Г	Fived	Lincome - Securitised					



	Direct - Other asset classes with dedicated modules						
	☐ Private l	Equity					
	□ Property						
	□ Infrastructure						
	RI implementation via external managers						
	Indirect - Selection, Appointment and Monitoring of External Managers						
	☑ Listed E	quities					
	☑ Fixed in	come - SSA					
	☑ Fixed in	come - Corporate (financial)					
		come - Corporate (non-financial)					
		come - Securitised					
	✓ Property						
	✓ Infrastru	cture					
		Clasina madula					
		Closing module					
$\checkmark$	Closing mo	odule					
Pee	ring ques	tions					
00 LE 01	Manda Disclos	tory to Report Voluntary to	Public	Gateway	General		
	Discios						
001	E P	rovide a breakdown of your intern	ally managed listed	d equities by passive, active - qua	ıntitative		
01.1		quant), active - fundamental and a					
Perc	entage of	internally managed listed equition	es				
		Dessite					
	Passive						
00	)						
		Active - quantitative (quant)					
0							
		Active - fundamental and active	e - other				
10	00						



Total

100%

OO FI 01 Mandatory to Report Voluntary to Disclose Public Gateway General

OO FI 01.1

Provide a breakdown of your internally managed fixed income securities by active and passive strategies

	1	
SSA		Passive
	100	
		Active - quantitative (quant)
	0	
		Active - fundamental and active - other
	0	
		Total
	100%	
Securitised		Passive
	100	
		Active - quantitative (quant)
	0	
		Active - fundamental and active - other
	0	
		Total
	100%	

OO FI 01.2 Additional information. [Option

Internally the Fund manages a small passive fund consisting of sovereign bonds. The benchmark is the Bloomberg Barclays Global-Aggregate Total Return Index.

At the 31 December 2019, the Fund also held a small number of securitised assets in a (passive) transition account benchmarked against the Bloomberg Barclays Global-Aggregate Index.



00 F	PE 01	Mar	ndatory	Public	Descriptive	General
	OO PE		Provide a breakdown of your organ	isation's internally i	managed private equity investme	nts bv

investment strategy.

01.1



Investment strategy	Percentage of your internally managed private equity holdings (in terms of AUM)
Venture capital	<ul><li>&gt;50%</li><li>● 10-50%</li><li>&lt;10%</li><li>○ 0%</li></ul>
Growth capital	<ul><li>&gt;50%</li><li>10-50%</li><li>&lt;10%</li><li>0%</li></ul>
(Leveraged) buy-out	<ul><li>&gt;50%</li><li>10-50%</li><li>&lt;10%</li><li>● 0%</li></ul>
Distressed/Turnaround/Special Situations	<ul><li>&gt;50%</li><li>10-50%</li><li>&lt;10%</li><li>● 0%</li></ul>
Secondaries	<ul><li>&gt;50%</li><li>10-50%</li><li>&lt;10%</li><li>● 0%</li></ul>
Other investment strategy, specify (1)	<ul><li>&gt;50%</li><li>10-50%</li><li>&lt;10%</li><li>● 0%</li></ul>
Other investment strategy, specify (2)	<ul><li>&gt;50%</li><li>10-50%</li><li>&lt;10%</li><li>● 0%</li></ul>
Total 100%	

OO PE 01.2

Additional information. [Optional]

All internally managed PE can be classified as per the PRI definition of 'Growth Capital', except one asset which can be classified as 'Venture'.



# New Zealand Superannuation Fund

**Reported Information** 

Public version

Strategy and Governance

## PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



#### **Investment policy**

SG 01 Mandatory Public Core Assessed General

New selection options have been added to this indicator. Please review your prefilled responses carefully.

SG 01.1

Indicate if you have an investment policy that covers your responsible investment approach.

Yes

SG 01.2

Indicate the components/types and coverage of your policy.

#### Select all that apply

Policy components/types	Coverage by AUM
☑ Policy setting out your overall approach	Applicable policies cover all AUM
	O Applicable policies cover a majority of AUM
☐ Formalised guidelines on social factors	O Applicable policies cover a minority of AUM
☑ Formalised guidelines on corporate governance factors	
☑ Fiduciary (or equivalent) duties	
☑ Asset class-specific RI guidelines	
☑ Sector specific RI guidelines	
☑ Screening / exclusions policy	
☑ (Proxy) voting policy	
☐ Other, specify (1)	
☐ Other, specify(2)	



SG 01.3	Indicate if the investment policy covers any of the following				
✓ Your organized	☑ Your organisation's definition of ESG and/or responsible investment and it's relation to investments				
✓ Your inve	stment objectives that take ESG factors/real economy influence into account				
☑ Time hori	☑ Time horizon of your investment				
☐ Governance structure of organisational ESG responsibilities					
☑ ESG inco	☑ ESG incorporation approaches				
☑ Active ownership approaches					
☑ Reporting	☑ Reporting				
☑ Climate change					
$\square$ Understanding and incorporating client / beneficiary sustainability preferences					
☐ Other RI	☐ Other RI considerations, specify (1)				

SG 01.4

☐ Other RI considerations, specify (2)

Describe your organisation's investment principles and overall investment strategy, interpretation of fiduciary (or equivalent) duties, and how they consider ESG factors and real economy impact.

Our investment beliefs are a key driver of our investment decisions. One of our investment beliefs is: "Responsible investors must have concern for environmental, social and governance factors because they are material to long-term returns." Our investment beliefs can be viewed on our website here: https://www.nzsuperfund.co.nz/how-we-invest/beliefs

Our approach to investing can also be viewed on our website here: https://nzsuperfund.nz/how-we-invest

Our approach to Responsible Investment (RI) is governed by our Statement of Investment Policies, Standards and Procedures (SIPSP) which can be found on our public website here: https://nzsuperfund.nz/documents/statement-investment-policies-standards-and-procedures-sipsp

The SIPSP includes a specific section on Responsible Investment, which states our policy, standards and procedures as they relate to responsible investment. It defines RI activities and embeds the RI Framework as the process for implementation. The Responsible Investment Framework is also available on our website:https://www.nzsuperfund.nz/sites/default/files/documents-sys/Responsible%20Investment%20Framework.pdf

Our Board has overall responsibility for the Statement of Investment Policies, Standards and Procedures (SIPSP) and Responsible Investment Framework.

Our RI work is integrated across our investment activities. For example, understanding ESG issues is an important part of our risk assessment and due diligence on prospective individual investments. Governance structure has been further specified in NZSF Responsible Investment Strategic Plan 2017-2020.

SG 01.5

Provide a brief description of the key elements, any variations or exceptions to your investment policy that covers your responsible investment approach. [Optional]

As part of our RI policy, our exclusion policy applies to our investment portfolio.

We endeavour to apply exclusions to Collective Investment Vehicles (CIVs), to the extent this is feasible and commercially prudent. CIVs are evaluated on a case-by-case basis. The potential for indirect exposure to excluded securities through CIVs is factored into the selection of access points. Therefore, at minimum, there is some form of ESG incorporation across the entire portfolio.

Currently we have one pooled hedge fund and two pooled property investment funds where we are unable to legally impose our exclusions as they service multiple other investors. In practice, however, given the nature of the mandates, we are satisfied that likelihood of any breach of our exclusion policy is very low. The managers that runs these funds are still subject to our RI review and rating process.



○ No

I confirm I have read and understood the Accountability tab for SG 01

I confirm I have read and understood the Accountability tab for SG 01

SG 01 CC Mandatory to Report Voluntary to Disclose Public Descriptive General

SG 01.6

Indicate whether your organisation has identified transition and physical climate-related risks and opportunities and factored this into the investment strategies and products, within the organisation's investment time horizon.

Yes

Describe the identified transition and physical climate-related risks and opportunities and how they have been factored into the investment strategies/products.

Our Climate Change Investment Strategy (CCIS) has 4 pillars: Reduce, Analyse, Engage and Search. More information on our CCIS can be found here: https://nzsuperfund.nz/sites/default/files/documents-sys/Guardians%20of%20NZ%20Super%20-

%20Climate%20Change%20White%20Paper%20March%202019.pdf. All the pillars of the Strategy help us to factor climate-related risks and opportunities into portfolio construction.

On current NZ Treasury projections the Fund will not peak in size as a percentage of GDP, until the 2070s. The first withdrawals from the Fund are not scheduled until the 2030s, with substantial withdrawals not scheduled until the 2050s. This makes us one of a very few genuine long-term investors globally. Further information can be found here: https://www.nzsuperfund.nz/how-we-invest-endowments/long-term-investing. Given the Fund's long-term horizon and purpose, it is important that the risks and opportunities stemming from climate change are factored into our investment strategies and ownership practices. The goal of our CCIS is to make the Fund more resilient to climate-related risk. We believe it will improve our portfolio.

In order to determine climate related risks per investment, we have developed a 'Climate Change Valuation Framework' to help us understand and assess the risks in a consistent manner across the Fund. The framework uses a lens to assist in assessing first and second order climate change risks and opportunities. Investment professionals refer to the framework when evaluating new investment opportunities as well as when reviewing existing investments. Climate related risks and opportunities are different for every investment and depend on many considerations. However we categorise the different risks and opportunities assessed under the following headings: Technology, Resource Availability, Impact of Physical Damages, Policy, Demand & Supply and Liability.

The 'Search' pillar of our CCIS introduced a focus on seeking investment opportunities that benefit from a low-carbon transition or provide solutions for action on climate change. The Guardians has a well established strategy on Alternative Energy opportunities which is part of our risk budget (asset allocation) process.

 $\bigcirc$  No

SG 01.7 CC

Indicate whether the organisation has assessed the likelihood and impact of these climate risks?

Yes

Describe the associated timescales linked to these risks and opportunities.

The 'Climate Change Valuation Framework' referred to above leads investment professionals to assess the likelihood of the risk identified occurring and whether the impact is expected to be material.

If the likelihood / materiality impact is perceived to be low, then no adjustment would be made to valuation models but qualitative commentary would be included in the investment thesis.



If the likelihood / materiality impact is perceived to be strong, then the investment professional will think about potential impacts on valuation, including for example, consideration of the impact over multiple periods and whether the issue may escalate if it is a one-off event. They may look at inter-relationships and ability to accurately quantify or estimate the impact.

In 2015, Mercer did some scenario work to help us understand the investment risks and opportunities to the portfolio. The timescales of the analysis was 10 years and 35 years to 2050.

In 2018, we did further work on climate change scenarios to help us understand the investment implications. We developed test scenarios using various timescales dependent on the data inputs being considered, for example: temperature rise 2050 and 2100; sea level rises 2030, 2050 and 2100; carbon price 2020, 2030 and 2040 and oil price 2025 out to 2040. This work was finalised in the first quarter of 2019.

 $\bigcirc$  No

SG 01.8 CC

Indicate whether the organisation publicly supports the TCFD?

Yes

O No

SG 01.9 CC Indicate whether there is an organisation-wide strategy in place to identify and manage material climate-related risks and opportunities.

Yes

Describe

Our CCIS was announced in October 2016. It is designed to make the Fund more resilient to climate-related risk. Additional information is available on our website here: https://www.nzsuperfund.nz/how-we-invest-balancing-risk-and-return/climate-change.

O No

SG 1.10 CC

Indicate the documents and/or communications the organisation uses to publish TCFD disclosures.

- ☑ Public PRI Climate Transparency Report
- ☐ Annual financial filings
- ☐ Regular client reporting
- ☐ Member communications
- Other

specify

Our website and Annual Report provide detailed coverage of our CCIS, including our Carbon Portfolio Footprint (assured by KPMG) and Climate Change White Paper.

 $\square$  We currently do not publish TCFD disclosures

SG 02 Mandatory Public Core Assessed PRI 6

New selection options have been added to this indicator. Please review your prefilled responses carefully.



SG 02.1

Indicate which of your investment policy documents (if any) are publicly available. Provide a URL and an attachment of the document.

☑ Policy setting out your overall approach **URL/Attachment ☑** URL **URL** {hyperlink:https://www.nzsuperfund.co.nz/how-we-invest/responsible-investment} ☐ Attachment (will be made public) ☑ Formalised guidelines on environmental factors **URL/Attachment ☑** URL URL {hyperlink:https://nzsuperfund.nz/how-we-invest-balancing-risk-and-return-climate-change/climatechange-strategy} ☐ Attachment (will be made public) ☑ Formalised guidelines on corporate governance factors **URL/Attachment ☑** URL URL {hyperlink:https://nzsuperfund.nz/performance-esg-management/voting-reporting-platform} ☐ Attachment (will be made public) ☐ Fiduciary (or equivalent) duties ☐ Asset class-specific RI guidelines ☐ Sector specific RI guidelines ☑ Screening / exclusions policy **URL/Attachment ☑** URL **URL** {hyperlink:https://www.nzsuperfund.co.nz/how-we-invest-responsible-investment/exclusions} ☐ Attachment (will be made public) ☑ Engagement policy



		URL/Attachment
<b>V</b>	URL	
		URL
		k:https://www.nzsuperfund.co.nz/sites/default/files/documents- onsible%20Investment%20Framework.pdf}
	Attachme	ent (will be made public)
☑ (Prox	(y) voting	policy
		URL/Attachment
<b>V</b>	URL	
		URL
		k:https://nzsuperfund.nz/performance-esg-management/voting-policy}
		ent (will be made public)
⊔ We d	lo not pul	plicly disclose our investment policy documents
SG 02.2		dicate if any of your investment policy components are publicly available. Provide URL and an tachment of the document.
☑ Your	organisa	tion's definition of ESG and/or responsible investment and it's relation to investments
		URL/Attachment
<b>V</b>	URL	
		URL
		k:https://www.nzsuperfund.co.nz/sites/default/files/documents- ement_of_Investment_PoliciesStandards_and_Procedures.pdf}
	Attachme	ent
☑ Your	investme	ent objectives that take ESG factors/real economy influence into account
		URL/Attachment
<b>V</b>	URL	
		URL
		k:https://www.nzsuperfund.co.nz/how-we-invest-balancing-risk-and-return-climate- limate-change-strategy}
	Attachme	ent
☑ Time	horizon	of your investment



			URL/Attachment
	<b></b> ✓ (	URL	
			URL
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V			ation approaches
			URL/Attachment
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	S		k:https://www.nzsuperfund.co.nz/sites/default/files/documents- onsible%20Investment%20Framework.pdf}
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URL

{hyperlink:https://www.nzsuperfund.nz/how-we-invest-balancing-risk-and-return-climate-change/climate-change-strategy}

□ Attachment

☐ We do not publicly disclose any investment policy components

SG 02.3

Additional information [Optional].

The Guardians' investment beliefs - which include an ESG belief, can be found here: https://www.nzsuperfund.co.nz/how-we-invest/beliefs

White paper on why we believe responsible investing pays off: https://nzsuperfund.nz/sites/default/files/documents-sys/White-Paper-ESG-Beliefs.pdf

New Zealand legislation (http://www.legislation.govt.nz/act/public/2001/0084/latest/DLM113924.html) says that we must administer the Fund on a prudent, commercial basis and, in doing so, must manage and administer the Fund in a manner consistent with:

- · Best practice portfolio management;
- Maximising return without undue risk to the Fund as a whole;
- Avoiding prejudice to New Zealand's reputation as a responsible member of the world community

Information about our approach to RI is available on our website: https://www.nzsuperfund.co.nz/how-we-invest/responsible-investment

We report on our performance at https://www.nzsuperfund.co.nz/performance/esg-management and in a dedicated RI report in our Annual Report for the Guardians and Fund. The Annual Report was prepared in accordance with the Global Reporting Initiative (GRI) G4 Core option. 2019 was the 8th year that we reported against the GRI, more details can be found here: https://www.nzsuperfund.co.nz/publications/annual-reports

Our Climate Change Investment Strategy can be found here, https://nzsuperfund.nz/sites/default/files/documents-sys/Guardians%20of%20NZ%20Super%20-%20Climate%20Change%20White%20Paper%20March%202019.pdf, more details of implementation and our carbon footprint can be found here: https://www.nzsuperfund.co.nz/how-we-invest-balancing-risk-and-return/climate-change

In year 2019, we received Limited Assurance on our carbon footprint calculation as previous years: https://www.nzsuperfund.nz/sites/default/files/documents-sys/NZ%20Super%20Limited%20Assurance%20opinion%20FINAL%2010%20October%202019.pdf

SG 03	Mandatory	Public	Core Assessed	General

SG 03.1

Indicate if your organisation has a policy on managing potential conflicts of interest in the investment process.

Yes

SG 03.2

Describe your policy on managing potential conflicts of interest in the investment process.

We have a Board and Staff Code of Conduct.

For the Board when a situation arises, they recuse themselves from the issue/matter where the conflict of interest exists.

A copy of the Board's Charter is available at: https://www.nzsuperfund.co.nz/sites/default/files/documents-sys/Board%20Charter.pdf

A copy of the Board Code of Conduct is available at: https://www.nzsuperfund.co.nz/documents/board-code-conduct



Staff are required to, as part of the code of conduct, raise the conflict and step aside. The matter is then discussed with the CEO.

We take a precautionary approach and ask staff and board members to disclose any matter where there could be a perceived conflict.

A copy of our Human Resources Policy (including Code of Conduct and Securities Trading Procedure) is available at: https://www.nzsuperfund.co.nz/sites/default/files/documents-sys/Human%20Resources%20Policy.pdf

 $\bigcirc$  No

SG 03.3 Additional information. [Optional]

Specific details of potential Guardians Board and staff conflicts, and how they are managed, are detailed in our annual disclosures to the Commerce Select Committee (a Parliamentary Committee). See our responses at: https://nzsuperfund.nz/publications-disclosures/selectcommittee

#### Objectives and strategies

SG 05 Mandatory Public Gateway/Core Assessed General

SG 05.1

Indicate if and how frequently your organisation sets and reviews objectives for its responsible investment activities.

- O Quarterly or more frequently
- Biannually
- Annually
- O Less frequently than annually
- O Ad-hoc basis
- O It is not set/reviewed

SG 05.2

Additional information. [Optional]

Progress on our RI objectives is reviewed by the Investment Committee biannually via a RI dashboard and to the Board annually. In addition, there is a dedicated RI report within each Annual Report and a dedicated section within a confidential Quarterly Report to the New Zealand Minister of Finance.

Further, RI is integrated into the Guardians' Statement of Intent which is produced at least every three years. The Statement of Intent provides an overview of the Guardians and Fund, summarises our five-year strategic plan, and is a vehicle for agreeing, with the Minister of Finance, a set of performance measures against which we are required to report publicly. These performance measures include specific responsible investment measures which are:

- Achieving an A or A+ rating for the Strategy& Governance module of the PRI annual assessment. Our assessment reports are available on our website here: https://www.nzsuperfund.co.nz/performance/esgmanagement
- Reporting on responsible investment activities and outcomes annually against the six Principles for Responsible Investment. This report can be found in the RI section of the Annual Report. For the 2019 Annual Report, please see pages 56-69: https://nzsuperfund.nz/sites/default/files/documentssys/NZ%20Super%20Fund%20Annual%20Report%202019 WEB.pdf

The Statement of Intent can be found here: https://nzsuperfund.nz/sites/default/files/documents-sys/Statement%20of%20Intent%202019-2024%20(1).pdf



Annually, we also publish a complementary document, the Statement of Performance Expectations. The Statement of Performance Expectations sets out high priority activities (drawn from our strategic plan) and forecast financial statements for the relevant financial year. We report on how we have performed against the Statement of Intent and Statement of Performance Expectations in the Statement of Performance in our Annual Reports.

Performance objectives can be influenced by the reviews that internal staff do regarding the RI capabilities of our managers.

For dedicated RI staff, performance objectives are set and reviewed every 6 months.

In addition, we have a RI 3 year strategy (2017-2020) which was agreed by the Board in September 2017.

	Governan	ce and human resources			
SG 07	Ma	indatory	Public	Core Assessed	General
00 01	IVIC	indator y	Tublic	Oute Assessed	General
	SG 07.1	Indicate the internal and/or externa they have oversight and/or implement			ich whether
		Roles			
	☑ Board	members or trustees			
		Oversight/accountability for responsible	investment		
		mplementation of responsible investme	ent		
		lo oversight/accountability or implemer	ntation responsibilit	y for responsible investment	
	✓ Internal	al Roles (triggers other options)	•		
		,			
		Select from the below interna	al roles		
		Chief Executive Officer (CEO), Chief Investment Committee	vestment Officer (C	CIO), Chief Operating Officer (CO	O),
	☑ Oversight/accountability for responsible investment				
	☑ Implementation of responsible investment				
	☐ No oversight/accountability or implementation responsibility for responsible investment				
	☑ (	Other Chief-level staff or head of depart	tment, specify		
	F	lead of Responsible Investment			



✓ Oversi	ht/accountability for responsible investment
	entation of responsible investment
☐ No ove	rsight/accountability or implementation responsibility for responsible investment
✓ Portfolio ma	nagers
✓ Oversiç	ght/accountability for responsible investment
✓ Implem	entation of responsible investment
☐ No ove	rsight/accountability or implementation responsibility for responsible investment
✓ Investment a	analysts
✓ Oversi	ht/accountability for responsible investment
	entation of responsible investment
☐ No ove	rsight/accountability or implementation responsibility for responsible investment
	esponsible investment staff
✓ Oversi	ht/accountability for responsible investment
	entation of responsible investment
☐ No ove	rsight/accountability or implementation responsibility for responsible investment
☐ Investor rela	tions
☑ Other role, s	pecify (1)
,	
· ·	n
	Other description (1)
	Other description (1) trategy, Investment Operations
Corporate S	
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Corporate S  Corporate S  Versight  Implem  No ove  Cother role, s  Leadership  Oversight  No ove  External manage  Oversight/ac  Implementat	trategy, Investment Operations ght/accountability for responsible investment entation of responsible investment rsight/accountability or implementation responsibility for responsible investment pecify (2)  Other description (2)  Feam ght/accountability for responsible investment entation of responsible investment rsight/accountability or implementation responsibility for responsible investment rs or service providers accountability for responsible investment ion of responsible investment ion of responsible investment
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For the roles for which you have RI oversight/accountability or implementation responsibilities, indicate how you execute these responsibilities.

The Guardians has a long-standing commitment to Responsible Investment. In addition, our governing legislation requires us to avoid prejudice to New Zealand's reputation in the world community.

ESG considerations are therefore integrated across the Fund's investment activities, from investment selection and due diligence to ownership activities such as monitoring our external investment managers, exercising our voting rights and engaging with companies to improve their ESG policies and practices.



Our responsible investment work programme is led by the RI team, which acts as a RI Centre of Excellence for the Fund. The programme is wide ranging and touches most teams within the organisation. Investment professionals have their own responsibilities to integrate ESG issues within investment decisions. In addition, the Corporate Strategy (including Communications and Legal) and the Investment Operational (including Risk) side provide relevant support for the RI work that is undertaken.

The Board, CEO, CIO, Leadership Team and Investment Committee have oversight of the RI Programme. The Head of RI reports directly to the CIO, bi-annually to the Investment Committee and annually to the Board. The Board is the owner of the RI Policy and Framework. Therefore, any changes made to the Policy or Framework must be approved by the Board.

The Risk Committee also plays a role in oversight of ESG risks that are identified with investments.

We provide responsible investment resources to two other New Zealand Crown Financial Institutions: the Accident Compensation Corporation (ACC) and the Government Superannuation Fund Authority.

As well as applying ESG principles when making investment decisions, we aim to run the Guardians, as an organisation, in a way that demonstrates good ESG practice and reporting.

	SG 07	.3	Indicate the number of dedicated re	esponsible investm	ent staff your organisation has.	
			Number			
			Number			
	3					
			I confirm I have read and understoo	od the Accountabilit	y tab for SG 07	
	I confirm	l have	read and understood the Accountab	oility tab for SG 07		
SG 0	7 CC		datory to Report Voluntary to lose	Public	Descriptive	General
	SG 07 CC	'.5	Indicate the roles in the organisation responsibilities for climate-related in		ht, accountability and/or manage	ment
			Board members or trustees			
	☑ Oversight/accountability for climate-related issues					
		□ As	sessment and management of clima	te-related issues		
		□ No	responsibility for climate-related iss	ues		
			Chief Executive Officer (CEO), Investment Committee	, Chief Investment (	Officer (CIO), Chief Risk Officer (C	CRO),
	✓ Oversight/accountability for climate-related issues					
		☑ As	sessment and management of clima	te-related issues		
		□ No	responsibility for climate-related iss	ues		
			Other Chief-level staff or head	s of departments		
		☑ Ov	versight/accountability for climate-rela	ated issues		
		☑ As	sessment and management of clima	te-related issues		
		□ No	responsibility for climate-related iss	ues		



	Portfolio managers				
	☐ Oversight/accountability for climate-related issues				
	sment and management of climate-related issues sponsibility for climate-related issues				
	Investment analysts				
☐ Overs	I ight/accountability for climate-related issues				
✓ Asses	ssment and management of climate-related issues				
□ No re	sponsibility for climate-related issues				
	Dedicated responsible investment staff				
	ight/accountability for climate-related issues				
✓ Asses	sment and management of climate-related issues				
□ No re	sponsibility for climate-related issues				
	External managers or service providers				
□ Overs	ight/accountability for climate-related issues				
	sment and management of climate-related issues				
□ No re	sponsibility for climate-related issues				
	Other role, specify (1)				
-	Strategy, Investment Operations				
	ight/accountability for climate-related issues				
	ssment and management of climate-related issues				
□ No re	sponsibility for climate-related issues				
	Other role, specify (2)				
Leadership					
	ight/accountability for climate-related issues				
	ssment and management of climate-related issues				
□ No re	sponsibility for climate-related issues				

SG 07.6 CC For board-level roles that have climate-related issue oversight/accountability or implementation responsibilities, indicate how these responsibilities are executed.

The Board has oversight and ultimate responsibility for the Fund's Climate Change Investment Strategy (CCIS).

Development and implementation of the CCIS was a Strategic Objective for financial year 2017/18. Therefore, progress was reported through the Board Audit & Risk Committee as well as in the Board papers. Updates are made through the CEO Report to the Board. Since 2018, the CCIS became part of business as usual within the Guardians' Strategic Plan. Regular reporting (and education) continues to be provided to the Board via the CEO report, Responsible Investment Annual Report and education sessions as required. Progress against our Carbon Reduction Target is reported to the Board annually.



SG 07.7 CC For management-level roles that assess and manage climate-related issues, provide further information on the structure and processes involved.

Management Roles - the CEO is ultimately responsible for the Fund's strategy. The Chief Investment Officer is responsible for the Climate Change Investment Strategy, and the CIO and Head of RI oversee its development, implementation and are co-sponsors of the Climate Change Investment Strategy. The Investment Committee considers papers and proposals on climate change such as reduction target and new investments for recommendation or endorsement. The relevant elements of the strategy are integrated into investment team objectives with the Heads of each team responsible for ensuring delivery. Senior investment staff also lead on different pillars of the CCIS. In particular, the Analyse stream requires ongoing development, testing and collaboration and this is coordinated by a dedicated Climate Change Champion. An overview of CCIS progress is made six monthly to the Investment Committee as part of the Responsible Investment Dashboard.

Other teams within the Guardians also have objectives set as relevant - for example on communications and reporting, or operational implementation.

	SG 07.8 CC		Indicate how your organisation eng the TCFD recommendations and the			providers on	
	☐ Request that external managers and/or service providers incorporate TCFD into mainstream financial filings (annual financial reports, other regulatory reporting or similar)						
	☑ Request incorporation of TCFD into regular client reporting						
	☐ Request that external managers complete PRI climate indicator reporting						
	□ Requ	est re	esponses to TCFD Fund Manager qu	uestions in the PRI	Asset Owner Guide		
	☐ Other	ſ					
	☐ We do impleme		engage with external managers and on	d/or service provide	rs on the TCFD recommendations	and their	
Promoting responsible investment							
SG 0	9	Mano	datory	Public	Core Assessed	PRI 4,5	
SG 0	SG 09.1	Mano		on and/or initiatives	of which your organisation is a m		
SG 09	SG 09.1	all tha	datory  Select the collaborative organisation which it participated during the rep	on and/or initiatives	of which your organisation is a m		
SG 0	SG 09.1	all tha	Select the collaborative organisation which it participated during the report apply for Responsible Investment	on and/or initiatives orting year, and the	of which your organisation is a m		
SG 09	SG 09.1  Select a	all tha	Select the collaborative organisation which it participated during the report apply for Responsible Investment  Your organisation's role in the	on and/or initiatives orting year, and the	of which your organisation is a m role you played.		
SG 09	SG 09.1  Select a  ☑ Princi	all tha iples f	Select the collaborative organisation which it participated during the report apply for Responsible Investment  Your organisation's role in the	on and/or initiatives orting year, and the	of which your organisation is a m role you played.		
SG 0	SG 09.1  Select a  ☑ Princi	all tha iples f □ Bas ☑ Mod	Select the collaborative organisation which it participated during the report at apply for Responsible Investment  Your organisation's role in the sic	on and/or initiatives orting year, and the	of which your organisation is a m role you played.		



Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

Over 2019, NZSF was involved in a number of PRI-coordinated collaborative engagements:

- Investor Working Group on Palm Oil
- Methane Risk in the Energy and Utilities Sectors
- Climate Action 100+ initiative.

Two staff members attended the PRI in Person Conference in Paris.

Via staff participations in various Boards and groups, we play an active role in keeping PRI stakeholders in NZ up to date with progress of the PRI. In year 2019, we provided input into PRI's consultation on the annual survey and helped run a signatory workshop seeking feedback on the current reporting system. We also provided input into the PRI on real asset investments and what expectations and needs signatories have in relation to ESG integration.

☐ Asian Corporate Governance Association
☑ Australian Council of Superannuation Investors
Your organisation's role in the initiative during the reporting period (see definitions)
☑ Basic
☐ Moderate
☐ Advanced
□ AVCA: Sustainability Committee
☐ France Invest – La Commission ESG
□ BVCA – Responsible Investment Advisory Board
☑ CDP Climate Change
Your organisation's role in the initiative during the reporting period (see definitions)
☑ Basic
☐ Moderate
☐ Advanced
□ CDP Forests
□ CDP Water
☐ CFA Institute Centre for Financial Market Integrity
☑ Climate Action 100+



Your organisation's role in the initiative during the reporting period (see definitions)	
☑ Basic	
☐ Moderate	
☐ Advanced	
☐ Code for Responsible Investment in SA (CRISA)	
☐ Council of Institutional Investors (CII)	
□ Eumedion	
☐ Extractive Industries Transparency Initiative (EITI)	
☐ ESG Research Australia	
☐ Invest Europe Responsible Investment Roundtable	
☐ Global Investors Governance Network (GIGN)	
☐ Global Impact Investing Network (GIIN)	
☐ Global Real Estate Sustainability Benchmark (GRESB)	
☐ Green Bond Principles	
☐ HKVCA: ESG Committee	
☐ Institutional Investors Group on Climate Change (IIGCC)	
☐ Interfaith Center on Corporate Responsibility (ICCR)	
☑ International Corporate Governance Network (ICGN)	
Your organisation's role in the initiative during the reporting period (see definitions)	
☑ Basic	
☐ Moderate	
☐ Advanced	
☑ Investor Group on Climate Change, Australia/New Zealand (IGCC)	
Your organisation's role in the initiative during the reporting period (see definitions)	
□ Basic	
☑ Moderate	
☐ Advanced	
Dravido a brief commentary on the local of very appariention's involvement in the initiative	
Provide a brief commentary on the level of your organisation's involvement in the initiative.  [Optional]	

We fed into New Zealand specific policy submissions made by IGCC.

During the year, we provided continued input into various climate change tools that IGCC was developing. A staff member spoke at the Annual IGCC Conference in October 2019.



☐ International Integrated Reporting Council (IIRC)
☐ Investor Network on Climate Risk (INCR)/CERES
□ Local Authority Pension Fund Forum
☐ Principles for Financial Action in the 21st Century
☐ Principles for Sustainable Insurance
☑ Regional or National Social Investment Forums (e.g. UKSIF, Eurosif, ASRIA, RIAA), specify
Responsible Investment Association of Australasia (RIAA)
Your organisation's role in the initiative during the reporting period (see definitions)
□ Basic
☐ Moderate
☑ Advanced
Provide a brief commentary on the level of your organisation's involvement in the initiative.  [Optional]
Anne-Maree O'Connor stood down from the Board of the Responsible Investment Association Australasia (RIAA) in 2018 after 10 years of participation.
Arti Prasad was elected to the Board of RIAA in 2018.
We sponsor and play a key role in organising the NZ RIAA Conference. We also sponsored the RIAA 2019 Responsible Investment Benchmarking Report (New Zealand and Australia).
Katie Beith was on the agenda organising committee for the New Zealand RIAA conference. Arti Prasad spoke at the RIAA Benchmark Report Launch 2019.
□ Responsible Finance Principles in Inclusive Finance
☐ Shareholder Association for Research and Education (Share)
☐ United Nations Environmental Program Finance Initiative (UNEP FI)
☐ United Nations Global Compact
☑ Other collaborative organisation/initiative, specify
NZ Crown Financial Institutions resource sharing collaboration
Your organisation's role in the initiative during the reporting year (see definitions)
□ Basic
☐ Moderate
☑ Advanced



Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

NZSF has a RI resource sharing agreement with two other Crown Financial Institutions (CFIs) in NZ. The two CFIs (Accident Compensation Corporation (ACC) and the Government Superannuation Fund Authority) are also UNPRI signatories. We act as their secretariat on RI activities. Meetings are held quarterly to discuss and implement key RI activities such as policies and practices, engagement activities, research and reference and ESG integration.

☑ Other collaborative organisation/initiative, specify

NZ Corporate Governance Forum

	Your organisation's role in the initiative during the reporting year (see definitions)
☐ Basic	
☐ Moder	ate
	ced
	Provide a brief commentary on the level of your organisation's involvement in the initiative.  [Optional]
Forum. Anne- Chair in early	en a key driver behind the establishment and implementation of the NZ Corporate Governance Maree O'Connor was the founding Chair of the initiative, a position which transitioned to a new 2017. NZSF continues to be involved in various work streams of the Forum. The incoming Chair , who leads the NZ Active Equities Team at NZSF.
Other collabor	rative organisation/initiative, specify
One Planet So	overeign Wealth Fund Working Group on Climate Change
	Your organisation's role in the initiative during the reporting year (see definitions)
☐ Basic	
□ Moder	ate

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

The Fund was one of the 5 founding signatories of the One Planet Sovereign Wealth Fund Working Group on Climate Change.

In 2018, the working group released a framework to help sovereign wealth funds address climate change issues, including methods and indicators that can inform long-term priorities of investors as shareholders and participants in financial markets.

The founding signatories include the Abu Dhabi Investment Authority, Kuwait Investment Authority, the New Zealand Superannuation Fund, Norges Bank Investment Management (NBIM), the Public Investment Fund of the Kingdom of Saudi Arabia, and the Qatar Investment Authority. The initiative is championed by President Macron of France. In 2019, a companion document to the Framework highlighted members' progress, including NZSF's, on alignment, ownership and integration. More details can be found here,

 $https://oneplanetswfs.org/wp-content/pdfjs/web/viewer.html?file=https://oneplanetswfs.org/download/23/online-publication/827/opswf\_09\_22\_final-spreads-low.pdf\\$ 

☑ Other collaborative organisation/initiative, specify

The Liechtenstein Initiative for a Financial Sector Commission on Modern Slavery and Human Trafficking



 $\sqrt{}$ 

		Tour organisation's fole in the i	milative during the	reporting year (see definition	ons)			
	☐ Basic							
	☐ Moderate							
_								
		Provide a brief commentary on [Optional]	the level of your or	ganisation's involvement in	the initiative.			
Α	nne-Maree C	D'Connor was a commissioner for	this initiative.					
d		Sector Commission on Modern S apidly scale up meaningful action ing.						
		ion is chaired by Fiona Reynolds al Assembly.	(CEO, PRI), a final	report was released in Sep	otember 2019 at			
0	ngoing prom	notion of the report and its recomm	nendations is part o	of our planned RI activities.				
	Mandat	ory	Public	Core Assessed	PRI 4			
	Manuat	ory	Public	Core Assessed	PKI4			
G '		dicate if your organisation promotitiatives.	tes responsible inve	estment, independently of c	ollaborative			
● Y	es							
	SG 10.2	Indicate the actions your organ independently of collaborative the objectives of the selected a participation/contribution.	initiatives. Provide	a description of your role in				
	education o	or supported education or trainin or training may be for clients, inves , legal advisers etc.)	g programmes (this stment managers, a	s includes peer to peer RI s actuaries, broker/dealers, in	upport) Your vestment			
		Description						
	investors	ded education and training on clir ) via public speaking commitment Change White Paper which is pub	ts, through an indus	stry roundtable and via circu				
		Frequency of contribution						
	○ Qua	arterly or more frequently						
	○ Biar	nnually						
	Ann	ually						
	○ Les	s frequently than annually						
	O Ad hoc							



 $\ensuremath{\square}$  Provided financial support for academic or industry research on responsible investment

○ Other

Description

We sponsored the RIAA NZ Benchmark Report and RIAA NZ conference.
Frequency of contribution
Quarterly or more frequently
○ Biannually
Annually
○ Less frequently than annually
○ Ad hoc
○ Other
☐ Provided input and/or collaborated with academia on RI related work
☑ Encouraged better transparency and disclosure of responsible investment practices across the investment industry
Description
The RI and NZ Active Equities teams provided consultation with a number of NZ companies regarding their sustainability reporting.

Katie Beith is a member of the XRAP, a stakeholder consultation group that is drawn on by the External Reporting Board. Two members of the RI Team helped to adjudicate corporate reporting awards on sustainability in NZ and Australia.

Frequency of contribution O Quarterly or more frequently Biannually O Annually O Less frequently than annually O Ad hoc Other

 $\ensuremath{\square}$  Spoke publicly at events and conferences to promote responsible investment

Description

In year 2019, RI team members and investment staff as well as the CEO, CIO and Chair of the Board all spoke at public events on various RI related topics.



		Frequency of contribution
	<ul><li>Quarterl</li></ul>	y or more frequently
	O Biannua	lly
	<ul> <li>Annually</li> </ul>	
	O Less fre	quently than annually
	O Ad hoc	
	Other	
<b>V</b>	Wrote and pu	blished in-house research papers on responsible investment
		Description
		bers continued working across NZSF teams and wrote in-house research papers, i.e., on ge scenarios and carbon reduction targets.
		Frequency of contribution
	O Quarterl	y or more frequently
	<ul><li>Biannua</li></ul>	lly
	<ul><li>Annually</li></ul>	
	O Less fre	quently than annually
	O Ad hoc	
	Other	
	Encouraged t	the adoption of the PRI
V	Responded to	o RI related consultations by non-governmental organisations (OECD, FSB etc.)
		Description
		input to Business New Zealand, the External Reporting Board and other organisations that G related survey information, including the Organisation for Economic Co-Operation and .
		Frequency of contribution
	O Quarterl	y or more frequently
	O Biannua	lly
	<ul><li>Annually</li></ul>	
	O Less fre	quently than annually
	O Ad hoc	
	Other	
<b>V</b>	Wrote and pu	ablished articles on responsible investment in the media

Description

Matt Whineray wrote the chapter 'Mobilising Capital for Change' of 'A Careful Revolution: Towards a Low-Emissions Future', edited by David Hall, published by BWB Texts, 2019. Matt Whineray also co-authored with Anne-Maree O'Connor 'Climate Change Investment Strategy' which was published in the Journal of Superannuation Management, Volume 11, Issue 2, 2019. Matt Whineray also co-Chairs the Sustainable



Finance Forum and its interim report was released in June 2019 (see: https://www.theaotearoacircle.nz/sustainablefinance).

In addition, various articles were published in press, for example, 'New Zealand's Sovereign Fund Reckons with a Massacre' by Matt Whineray, 'Investors Unite against Modern Slavery' by Anne-Maree O'Connor, 'NZ Super Fund: Investor Responses to Big Tech' by Katie Beith.

A case study on ESG behaviour in NZ, titled ESG Reporting Uptake in S&P/NZX 50 Index - an Investor Perspective 2019, written by Katie Beith, was published in an NZX publication.

Anne-Maree O'Connor also participated in a PRI Podcast on modern slavery.

Frequency of contribution
Quarterly or more frequently
○ Biannually
○ Annually
○ Less frequently than annually
○ Ad hoc
Other
☑ A member of PRI advisory committees/ working groups, specify
Description
GNZS is a member of the Sustainable Palm Oil Working Group.
Frequency of contribution
Frequency of contribution  © Quarterly or more frequently
Quarterly or more frequently
Quarterly or more frequently     Biannually
<ul><li>Quarterly or more frequently</li><li>Biannually</li><li>Annually</li></ul>
<ul> <li>Quarterly or more frequently</li> <li>Biannually</li> <li>Annually</li> <li>Less frequently than annually</li> </ul>
<ul> <li>Quarterly or more frequently</li> <li>Biannually</li> <li>Annually</li> <li>Less frequently than annually</li> <li>Ad hoc</li> </ul>
<ul> <li>Quarterly or more frequently</li> <li>Biannually</li> <li>Annually</li> <li>Less frequently than annually</li> <li>Ad hoc</li> <li>Other</li> <li>On the Board of, or officially advising, other RI organisations (e.g. local SIFs)</li> </ul>
<ul> <li>Quarterly or more frequently</li> <li>Biannually</li> <li>Annually</li> <li>Less frequently than annually</li> <li>Ad hoc</li> <li>Other</li> </ul>



	Frequency of contribution				
<ul><li>Quarte</li></ul>	erly or more frequently				
○ Biann	ually				
O Annually					
O Less f	requently than annually				
O Ad ho	С				
Other					
1 Other, spec	cify				
	specify description				
ivialliew vv	hineray, CEO of NZSF, is currently the Co-Chair of Sustainable Finance Forum.				
	Description				
	Description  s to develop a roadmap for building a financial system that intentionally plays a role in transition to a low emissions, resource efficient, just and inclusive economy.				
	s to develop a roadmap for building a financial system that intentionally plays a role in				
supporting	s to develop a roadmap for building a financial system that intentionally plays a role in transition to a low emissions, resource efficient, just and inclusive economy.				
supporting	s to develop a roadmap for building a financial system that intentionally plays a role in transition to a low emissions, resource efficient, just and inclusive economy.  Frequency of contribution  erly or more frequently				
supporting <ul><li>Quarte</li></ul>	s to develop a roadmap for building a financial system that intentionally plays a role in transition to a low emissions, resource efficient, just and inclusive economy.  Frequency of contribution  erly or more frequently  ually				
<ul><li>Quarte</li><li>Biann</li><li>Annua</li></ul>	s to develop a roadmap for building a financial system that intentionally plays a role in transition to a low emissions, resource efficient, just and inclusive economy.  Frequency of contribution  erly or more frequently  ually				
<ul><li> Quarte</li><li> Biann</li><li> Annua</li></ul>	s to develop a roadmap for building a financial system that intentionally plays a role in transition to a low emissions, resource efficient, just and inclusive economy.  Frequency of contribution  erly or more frequently  ually  requently than annually				
<ul><li>Quarte</li><li>Biann</li><li>Annua</li><li>Less f</li></ul>	s to develop a roadmap for building a financial system that intentionally plays a role in transition to a low emissions, resource efficient, just and inclusive economy.  Frequency of contribution  erly or more frequently  ually  requently than annually				

SG 10.3

Describe any additional actions and initiatives that your organisation has taken part in during the reporting year to promote responsible investment [Optional]

#### Additional detail on the Sustainable Finance Forum:

The Sustainable Finance Forum is co-chaired by NZ Super Fund's CEO Matt Whineray and recently launched its interim report into how to build a financial system that intentionally plays a role in supporting transition to a low emissions, resource efficient, just and inclusive economy.

The Forum has named leadership, improving the availability and quality of environmental and social data, and pricing natural and social capital as its three top priorities for moving to a more sustainable financial system. It is focused on the actors in the system as ultimately it is decisions inside individual businesses that drive good outcomes and long-term value.

The interim report is the first step towards designing a roadmap to 2030, which will be finalised in 2020. The interim report is the result of 12 months of research and collaboration from a leadership group of 12 people and a 33-strong technical working group. More than 100 stakeholders were interviewed or surveyed, of whom 95 percent said the current financial system is not sustainable or fair.

Outsourcing to fiduciary managers and investment consultants



SG 1	2	Man	ndatory	Public	Core Assessed	PRI 4	
	New sel	ection	options have been added to this in	ndicator. Please r	eview your prefilled responses	carefully.	
	SG 12	.1	Indicate whether your organisation	uses investment c	onsultants.		
			se investment consultants not use investment consultants.				
	SG 12	.7	Additional information [Optional].				
	We may	seek e	external consultant support on subjec	t specific matter.			
	ESG	issue	s in asset allocation				
SG 1	3	Man	ndatory	Public	Descriptive	PRI 1	
	SG 13	.1	Indicate whether the organisation of provide a description of the scenarietc.).				
	□ Yes	s, in or	der to assess future ESG factors				
	✓ Yes	s, in or	der to assess future climate-related ri	sks and opportunit	ies		
			Describe				
	Clin	nate C	hange Valuation Framework and Clin	nate Change Scen	ario Analysis		
	□ No, our organisation does not currently carry out scenario analysis and/or modelling						
	SG 13	.2	Indicate if your organisation consid assets between sectors or geograp		strategic asset allocation and/or	allocation of	
			We do the following				
	☐ Allocation between asset classes						
		Determ	ining fixed income duration				
	$\Box$ A	Allocati	on of assets between geographic ma	rkets			
	☐ Sector weightings						



Consideration of ESG pre-approval and across different types of investment opportunities.

 $\hfill \square$  We do not consider ESG issues in strategic asset allocation

☑ Other, specify

SG 13.3

Additional information. [OPTIONAL]

Review and integration of ESG is an integral part of opportunity assessment. ESG is included in all new opportunity assessments, before an allocation is decided.

For our external managers, responsible investment capabilities are part of our manager selection, due diligence and monitoring processes. After we have selected a manager, we carry out regular responsible investment reviews. For our direct investments, ESG due diligence is a major component of our pre-investment analysis. We also carry out site visits to assess ESG risks and activities directly.

We have developed specific ESG guidelines for different investment opportunities, which help in this process.

In addition, we maintain a dedicated RI section and staff education module on RI on our intranet. Video recordings also aid the induction processes.

Finally, we report to the Investment Committee on allocation of NAV to positive investments on a 6 monthly basis.

SG 1	3 CC		ndatory to Report Voluntary to close	Public	Descriptive	General
	SG 13 CC	.4	Describe how your organisation is opportunities, including how the an			

✓ Initial assessment

Describe

In order to assist investment professionals in bridging the gap from the high level scenarios to the specifics of individual assets, supplementary information was provided in the Climate Change Investment Strategy Scenario research to assess the ranges of likely impacts through time under different scenarios as well as insight into variations in impacts across industries and geographies.

☑ Incorporation into investment analysis

Describe

Our investment team developed a Climate Change Valuation Framework (also referred to in SG 01) which was adopted during 2018. The framework assists the investment professionals in integrating climate change considerations into valuations of active equity positions. It consists of five steps as well as six lenses that may help identify and quantify climate change risks. For example, the framework helps consideration of the impact of technology, physical risks, policy, supply/demand and other factors.

The Investment Team completed work on scenarios in 2019, this work builds on Valuation Framework and acts as a supplement.

We reviewed the Natural Catastrophe Re-insurance opportunity given the associated climate related risks. This research led to a change in the mandate.

Inform	active	ownership
Other		



SG 13.5 CC	Indicate who uses this analysis.			
☐ Board me	embers, trustees, C-level roles, Investment Committee			
☑ Portfolio r	managers			
☑ Dedicated	d responsible investment staff			
☐ External r	managers			
☐ Investment consultants/actuaries				
☑ Other				
specify				
Other Senior Investment Professionals within the Fund.				
SG 13.6 CC	Indicate whether your organisation has evaluated the potential impact of climate-related risks, beyond the investment time horizon, on its investment strategy.			
0.14				

Yes

Describe

Our Climate Change Investment Strategy is built on the belief the climate change presents material long-term risks for which the Fund will not be rewarded through returns.

The Climate Change Valuation Framework and scenario analysis referred to in SG 01 and SG 13.4 helps investment professionals to assess the long-term nature of some climate change impacts.

The 'Reduce' part of the Climate Change Investment Strategy shifts the portfolio to a lower carbon exposure as it is difficult to price or time impact over our time horizon.

 $\bigcirc$  No

SG 13.7 CC Indicate whether a range of climate scenarios is used.

✓ Analysis based on a 2°C or lower scenario

¬ Analysis based on an abrupt transition, consistent with the Inevitable Policy Response

✓ Analysis based on a 4°C or higher scenario

¬ No, a range is not used

SG 13.8 CC

Indicate the climate scenarios your organisation uses.



Provider	Scenario used	
IEA	☐ Beyond 2 Degrees Scenario (B2DS)	
IEA	☐ Energy Technology Perspectives (ETP) 2 Degrees scenario	
IEA	☐ Sustainable Development Scenario (SDS)	
IEA	☐ New Policy Scenario (NPS)	
IEA	☐ Current Policy Scenario (CPS)	
IRENA	□ RE Map	
Greenpeace	☐ Advanced Energy [R]evolution	
Institute for Sustainable Development	☐ Deep Decarbonisation Pathway Project (DDPP)	
Bloomberg	☐ BNEF reference scenario	
IPCC	☐ Representative Concentration Pathway (RCP) 8.5	
IPCC	□ RPC 6	
IPCC	□ RPC 4.5	
IPCC	□ RPC 2.6	
Other	☑ Other (1)	Other (1) please specify:
		A low case (2°C)
Other	☑ Other (2)	Other (2) please specify:
		A central case (3°C)
Other	☑ Other (3)	Other (3) please specify:
		A high case (4°C)

SG 14.1

Some investment risks and opportunities arise as a result of long term trends. Indicate which of the following are considered.

- ☑ Changing demographics
- ☑ Climate change
- ☑ Resource scarcity
- ☑ Technological developments
- ☑ Other, specify(1)

other description (1)

We have an alternative energy strategy which came out of our energy sector and climate change research.

☑ Other, specify(2)

other description (2)

Liability, changing consumer preferences that may affect supply and demand of products and services

☐ None of the above

SG 14.2

Indicate which of the following activities you have undertaken to respond to climate change risk and opportunity

- ☑ Established a climate change sensitive or climate change integrated asset allocation strategy
- ☑ Targeted low carbon or climate resilient investments

Specify the AUM invested in low carbon and climate resilient portfolios, funds, strategies or asset classes.

	trillions	billions	millions	thousands	hundreds
Total AUM		25	767	270	000
Currency	NZD				
Assets in USD		16	591	444	635

Specify the framework or taxonomy used.

Our whole portfolio has climate change integrated within it as a result of our Climate Change Investment Strategy.

Specific carbon reduction measures have been implemented in all listed equity portfolios.

We also have investments in what can be categorised as 'climate related opportunities' within our private market investments.



☐ Phase out your investments in your fossil fuel holdings					
☑ Reduced portfolio exposure to emissions intensive or fossil fuel holdings					
☑ Used emissions data or analysis to inform investment decision making					
☑ Sought climate change integration by companies					
☑ Sought climate supportive policy from governments					
☑ Other, specify					
other description					
A key focus was using the valuation framework and scenario tool to help identify climate change risks and mitigating factors.					
☐ None of the above					
SG 14.3 Indicate which of the following tools the organisation uses to manage climate-related risks and opportunities.					
☑ Scenario analysis					
☑ Disclosures on emissions risks to clients/trustees/management/beneficiaries					
☑ Climate-related targets					
☑ Encouraging internal and/or external portfolio managers to monitor emissions risks					
☐ Emissions-risk monitoring and reporting are formalised into contracts when appointing managers					
☐ Weighted average carbon intensity					
☑ Carbon footprint (scope 1 and 2)					
☑ Portfolio carbon footprint					
☑ Total carbon emissions					
☑ Carbon intensity					
☑ Exposure to carbon-related assets					
☐ Other emissions metrics					
☑ Other, specify					
other description					
We encourage internal and external portfolio managers to consider climate change related risks and opportunities (not just emissions risk).					
☐ None of the above					
SG 14.4 If you selected disclosure on emissions risks, list any specific climate related disclosure tools or					

Our Climate Change Investment Strategy aims to make the Fund more resilient to climate change over the longterm. Climate change presents a material risk for investors.

Our approach to climate change is well documented on our website and in our annual report, https://www.nzsuperfund.co.nz/how-we-invest-balancing-risk-and-return/climate-change

Carbon data is crucial to our strategy. We use MSCI's carbon emissions database and CDP as a source of data to MSCI. We have also used specialist firms in the past for carbon footprinting unlisted assets. We also use MSCI's Climate Ratings in our carbon reduction methodology.

We have also published the Fund's carbon footprint (available on our website). In both 2018 and 2019, we received limited assurance by KPMG on our carbon footprint.



In 2019, we become a formal supporter of the TCFD, and also the Transition Pathway Initiative (TPI).

We were early joiner to the Climate Action 100+ initiative which, among other commitments, requests companies to report in alignment with the TCFDs.

SG 14.5 Additional information [Optional

When we look at new opportunities or review current opportunities, trends and themes are key considerations feeding directly into our view on how attractive an opportunity is.

SG 14 CC	Voluntary		Public		General
SG 14 CC	.6	Provide further details on the key m	netric(s) used to as	sess climate-related risks and opp	portunities.

Metric Type	Coverage	Purpose	Metric Unit	Metric Methodology
Climate-related targets	<ul><li>☑ All assets</li><li>☐ Majority of assets</li><li>☐ Minority of assets</li></ul>	Reduce carbon exposure across portfolio	Carbon Intensity and carbon fossil fuel reserves	GHG protocol
Carbon footprint (scope 1 and 2)	☐ All assets ☐ Majority of assets ☐ Minority of assets	Calculating carbon footprinting of portfolio	Carbon Intensity and carbon fossil fuel reserves	GHG protocol
Portfolio carbon footprint	☐ All assets ☐ Majority of assets ☐ Minority of assets	Measurement and reporting of carbon footprinting against targets set	Carbon Intensity and carbon fossil fuel reserves	GHG protocol
Total carbon emissions	☐ All assets ☐ Majority of assets ☐ Minority of assets	Resilience to carbon risk across portfolio	Carbon Intensity and carbon fossil fuel reserves	GHG protocol
Carbon intensity	☐ All assets ☐ Majority of assets ☐ Minority of assets	Understanding carbon risk in the portfolio	Tonnes of carbon emissions divided by \$million of company sales	GHG protocol
Exposure to carbon-related assets	☐ All assets ☐ Majority of assets ☐ Minority of assets			

SG 14.7 CC

Describe in further detail the key targets.



Targettype	Baseline year	Target year	Description	Attachments
☐ Absolute target ☐ Intensity target	2017	2020	By 2020, we target a reduction in the carbon emission intensity of the Fund by at least 20%, and carbon reserves by at least 40%	
☐ Absolute target ☐ Intensity target				
☐ Absolute target ☐ Intensity target				
☐ Absolute target ☐ Intensity target				
☐ Absolute target ☐ Intensity target				

SG 14.8 CC Indicate whether climate-related risks are integrated into overall risk management and explain the risk management processes used for identifying, assessing and managing climate-related risks.

Processes for climate-related risks are integrated into overall risk management

Please describe

The key mechanism is our Climate Change Investment Strategy:

- 1. Long-term resilience through a shift to a low-carbon reference portfolio. Progressively we have applied a low carbon benchmark to both our passive and listed equity portfolio.
- 2. Climate Change analysis integrated into the valuation of real assets using the Climate Change Valuation Framework, and accompanying scenario analysis work.
- 3. Integration of climate change requirements for analysis and engagement into investment managers expectations.
- 4. Engagement programme with a focus on climate change.
- 5. Specific focus on searching for climate change related solutions
- O Processes for climate-related risks are not integrated into overall risk management

SG 14.9 CC Indicate whether your organisation, and/or external investment manager or service providers acting on your behalf, undertake active ownership activities to encourage TCFD adoption.

Yes



Please describe

We are part of the CA100+ initiative. One of the key objectives of this initiative is to encourage target companies to adopt the TCFD.

As part of our due diligence of new and existing managers, we ask if they have supported or are considering supporting the TCFD.

- $\ensuremath{\bigcirc}$  No, we do not undertake active ownership activities.
- $\bigcirc$  No, we do not undertake active ownership activities to encourage TCFD adoption.

SG 15	G 15 Mandatory to Rep Disclose			ort Voluntary to	Public	Descriptive	PRI 1
				ur organisation alloca al and social themed a		manages, funds based on	specific
	Yes	3					
	S	G 15.2	Indicate	the percentage of you	ur total AUM inv	ested in environmental and	social themed areas.
			%				
	6	5.7					
	S	G 15.3		which thematic area(s r asset class and pro		indicate the percentage of y cription.	our AUM in the
			Area				
		☑ En	ergy efficiency	/ Clean technology			
			As	set class invested			
		[	☐ Listed equity	,			
		[	☐ Fixed incom	e - SSA			
	☐ Fixed income - Corporate (			e - Corporate (financi	al)		
	☐ Fixed income - Corporate (			e - Corporate (non-fin	nancial)		
	$\hfill\Box$ Fixed income - Securitised			e - Securitised			
		[	☑ Private equit	у			
				Percentage of AUM	// (+/-5%) per as	set class invested in the are	ea



8.0

□ Property
□ Infrastructure
☐ Hedge funds
□ Forestry
□ Farmland
□ Other (1)
Brief description and measures of investment
The type of investment is similar to private equity but is managed internally via our Direct Investment team. Types of investment include: Fuel cell manufacturer, for stationary power generation applications, a wind farm development company and waste to recycling facility.
☐ Renewable energy
☑ Green buildings
Asset class invested
☐ Listed equity
☐ Fixed income - SSA
☐ Fixed income - Corporate (financial)
☐ Fixed income - Corporate (non-financial)
☐ Fixed income - Securitised
☑ Private equity
Percentage of AUM (+/-5%) per asset class invested in the area
0.9
□ Property
□ Infrastructure
☐ Hedge funds
□ Forestry
□ Farmland
□ Other (1)
Brief description and measures of investment
Energy efficient glass
✓ Sustainable forestry



		Asset class invested				
	☐ Listed e	quity				
	☐ Fixed in	come - SSA				
	☐ Fixed in	come - Corporate (financial)				
☐ Fixed income - Corporate (non-financial)						
	☐ Fixed in	come - Securitised				
	Private	equity				
	☐ Property	<b>/</b>				
	☐ Infrastru	icture				
	☐ Hedge f	runds				
v						
		Percentage of AUM (+/-5%) per asset class invested in the area				
	4.3					
	∃ Farmlar	nd .				
	Other (1					
		Brief description and measures of investment				
		Ener accompliant and medicates of invocations				
	stainable a	agriculture				
] SM	E financir	ng				
Soc	cial enterp	orise / community investing				
		Asset class invested				
	☐ Listed e	quity				
	☐ Fixed in	come - SSA				
	☐ Fixed in	come - Corporate (financial)				
☐ Fixed income - Corporate (non-financial)						
		come - Securitised				
	☐ Private	equity				
	☐ Property					
	☑ Infrastru					
		Percentage of AUM (+/-5%) per asset class invested in the area				
	0.3					



☐ Hedge funds
☐ Forestry
☐ Farmland
☐ Other (1)
Brief description and measures of investment
Social Infrastructure Fund - investing in schools, hospitals and other social infrastructure.
In 2017, the Fund made its first investment in a social bond, investing NZ\$5.45m in a bond issued as part of the Ministry of Health's social bond programme. It seeks to reduce reoffending rates amongst a cohort of youth offenders by 15% over a 6 year period. 2018-2019 has shown some encouraging signs in terms of reduction figures in re-offending rates.
In 2019, the Fund also invested in Flow, a multi-utility business which provides sustainable water and energy infrastructure.
energy initiastructure.
✓ Affordable housing
Asset class invested
☐ Listed equity
☐ Fixed income - SSA
☐ Fixed income - Corporate (financial)
☐ Fixed income - Corporate (non-financial)
☐ Fixed income - Securitised
☐ Private equity
☑ Property
Percentage of AUM (+/-5%) per asset class invested in the area
0.1
☐ Infrastructure
☐ Hedge funds
□ Forestry
☐ Farmland
☐ Other (1)



### Brief description and measures of investment

We have one property development that targets the affordable segment of the residential market. Of the 208 units developed in the project, 70% are priced at or below the regional median house price. Of these, 74% of the units developed are 2 bedrooms or greater, 35% are townhouses and the remainder will be in apartment or maisonette format. Also, around 20% of the total units developed will be retained as long-term rentals offering renters fixed tenures of 3 to 7 years.

☐ Education
☐ Global health
□ Water
☑ Other area, specify
Waste and recycling technology
Asset class invested
☐ Listed equity
☐ Fixed income - SSA
☐ Fixed income - Corporate (financial)
☐ Fixed income - Corporate (non-financial)
☐ Fixed income - Securitised
☑ Private equity
Percentage of AUM (+/-5%) per asset class invested in the area
0.3
☐ Property
☐ Infrastructure
☐ Hedge funds
□ Forestry
☐ Farmland
☐ Other (1)
Brief description and measures of investment

This investment was a new investment in 2018. It is a cloud-based waste and recycling technology company.

The company provides an innovative technology platform for waste and recycling. It connects customers to a network of independent waste haulers and is leading the development of smart city products in the waste and recycling space. The company's goal is to help businesses, governments and organisations confidently execute on their sustainability goals through their waste management operations.

 $\bigcirc$  No

Asset class implementation not reported in other modules



SG 16 Mandatory Public Descriptive General

SG 16.1

Describe how you address ESG issues for internally managed assets for which a specific PRI asset class module has yet to be developed or for which you are not required to report because your assets are below the minimum threshold.

Asset Class	Describe what processes are in place and the outputs or outcomes achieved
Fixed income - SSA	Exclusions apply as applicable.
Fixed income - Securitised	Exclusions apply as applicable.
Private equity	Our RI Guidelines for PE assist in our due diligence process and are the basis for identifying relevant ESG risks and opportunities. Internal PE investments are usually direct investments, where we are represented on the board and in this way, can drive management and best practice of ESG issues. We also specify specific legal clauses in the mandate outlining ESG due diligence and post investment reporting. At times, we also visit sites in person to review their ESG practices.
Property	Our RI Guidelines for Real Estate assist in our due diligence process and are the basis for identifying relevant ESG risks and opportunities. Internal Real Estate investments can be direct investments, where we are represented on the board and in this way, can drive management and best practice of ESG issues. We also specifiy legal clauses in the mandate outlining ESG due diligence and post investment reporting. At times, we may visit sites in person to review ESG practices. We may also present to Boards on the importance of managing ESG invesment opportunities.
Infrastructure	Our RI Guidelines for Infrastructure assist in our due diligence process and are the basis for identifying relevant ESG risks and opportunities. Investments are usually direct investments, where we are represented on the board and in this way, can drive management and best practice of ESG issues. We may specify specific legal clauses in the mandate outlining ESG due diligence and post investment reporting.
Forestry	We integrate ESG responsibilities through our governance role as a director on the Board. We also specify specific legal clauses in the mandate outlining ESG due diligence and post investment reporting. At times, we also visit sites in person to review their ESG practices.
Other (1) [as defined in Organisational Overview module]	Other equates to FX, Tilts, Synthetics and market neutral positions:  Exclusions including both ethical and climate related, apply where appropriate. In addition, we short excluded companies where possible.

SG 16.2 Additional information

In 2019, we began giving our direct investments an RI rating.



SG 17 Mandatory Public Descriptive General

SG 17.1

Describe how you address ESG issues for externally managed assets for which a specific PRI asset class module has yet to be developed or for which you are not required to report because your assets are below the minimum threshold.

Asset Class	Describe what processes are in place and the outputs or outcomes achieved					
Hedge funds -	Select whether you use the PRI Hedge Fund DDQ					
DDQ	○ Yes No					
Hedge funds	ESG Due Diligence is a component in the pre-investment analysis. ESG Management and Reporting is a post-investment requirement in our segregated hedge fund mandates. We have developed our own ESG guidelines for some of the different hedge fund categories such as Distressed Credit, Life Settlements and Natural Catastrophe Reinsurance. There are also ESG requirements, where relevant, in the legal documents for our hedge fund mandates. Our exclusion policies apply to all segregated mandates. We seek to require that pooled hedge fund managers vote their proxies when they hold long equity over AGM dates.					
Forestry	ESG Due Diligence is a component in the pre-investment analysis. ESG Management and Repo is a post-investment requirement. We have developed our own Forestry ESG guidelines to assist this - these include FSC requirements or equivalent and safety issues. There are also ESG requirements for integration and reporting in the Manager's IMA. We have a key focus on improving safety in the NZ forestry industry including contractors and suppliers as well as obtaining specific carbon related data for footprinting.					
	Where possible we also have annual site visits to see the ESG practices on site where we review, for example, employment practices, animal welfare and health & safety practices.					
Farmland	ESG Due Diligence is a major component in the pre- investment analysis. ESG Management and Reporting is a post - investment requirement. We have developed our own rural ESG guidelines to assist in this. There are also ESG requirements for integration and reporting in the Manager's IMA.					
	We are focused on improving environmental impact of our farms as well as obtaining specific carbon related data for footprinting. A handful of our farms have been awarded safety and environmental awards.					
	Where possible we may have annual site visits to see the ESG practices on site.					

SG 17.2

Additional information

We conduct an RI review and rate each manager every 1-2 years. From this, relevant RI performance issues (both good practice and concerns) are integrated into the portfolio management and performance (conviction) ratings of our external managers. These conviction reviews are carried out by portfolio managers in the Investments Group with input from dedicated RI staff.

### **Innovation**



SG 18 Voluntary Public Descriptive General

SG 18.1

Indicate whether any specific features of your approach to responsible investment are particularly innovative.

Yes

SG 18.2

Describe any specific features of your approach to responsible investment that you believe are particularly innovative.

- 1. Collaborative engagement with the social media companies: In 2019, we announced our intention to collectively engage with Alphabet, Facebook and Twitter and called on other investors to join us in response to the Christchurch terrorist attack. The objective of the engagement is to strengthen controls that will prevent the livestreaming and distribution of objectionable content. The response from the New Zealand and global investment community to news of the engagement was overwhelming. At the time of writing, the group has 102 participants representing assets under management of more than NZD13.5 trillion (AUM at 31 Dec 2019).
- 2. Our Climate Change Investment Strategy our climate change valuation framework and our scenario analysis work: The valuation framework is innovative because it takes the portfolio managers through a process of identifying and assessing climate change risks related to policy, physical impacts, resource impacts, and technological impacts. The portfolio managers then quantify and integrate these risks and opportunities in the valuation of their assets. Not all assets have been analysed through this Framework yet it remains work in progress. Examples of the Framework in action are added to our intranet so we can share learnings and processes across the investment team.
- Our Climate Change Investment Strategy Reduce Strategy: While aspects of this work have been
  described in other parts of the module, the methodology to make the Fund more climate resilient was
  designed in-house. We are particularly proud of this piece of innovative work.

O No

### Communication

SG 19 Mandatory Public Core Assessed PRI 2, 6

SG 19.1

Indicate whether your organisation typically discloses asset class specific information proactively. Select the frequency of the disclosure to clients/beneficiaries and the public, and provide a URL to the public information.

Caution! The order in which asset classes are presented below has been updated in the online tool to match the Reporting Framework overview.

If you are transferring data from an offline document, please check your response carefully.

Selection, Appointment and Monitoring

Do you disclose?

- O We do not disclose to either clients/beneficiaries or the public.
- $\ \bigcirc$  We disclose to clients/beneficiaries only.
- We disclose to the public



Yes

 $\bigcirc$  No

Disclosure to public and URL					
Disclosure to public and URL					
☑ How responsible investment considerations are included in manager selection, appointment and monitoring processes					
☑ Details of the responsible investment activities carried out by managers on your behalf					
☑ E, S and/or G impacts and outcomes that have resulted from your managers' investments and/or active ownership					
□ Other					
Frequency					
☐ Quarterly or more frequently					
□ Biannually					
☑ Annually					
☐ Less frequently than annually					
☐ Ad-hoc/when requested					
URL					
{hyperlink:https://nzsuperfund.nz/how-we-invest-responsible-investment/integration}					
URL					
{hyperlink:https://nzsuperfund.nz/sites/default/files/documents-sys/NZ%20Super%20Fund%20Annual%20Report%202019_WEB.pdf}					

Listed equity - Incorporation

Do you disclose?

- $\bigcirc$  We do not proactively disclose it to the public and/or clients/beneficiaries
- $\ensuremath{\bigcirc}$  We disclose to clients/beneficiaries only.
- We disclose it publicly

The information disclosed to clients/beneficiaries is the same

Yes

 $\bigcirc$  No



Disclosure to public and URL	
Disclosure to public and URL	
Broad approach to ESG incorporation	
Detailed explanation of ESG incorporation strategy used	
	+
Frequency	
☐ Quarterly or more frequently	-
☐ Biannually	
☑ Annually	
☐ Less frequently than annually	
☐ Ad-hoc/when requested	
URL	
{hyperlink:https://www.nzsuperfund.co.nz/how-we-invest-responsible-investment/integration}	
URL	
{hyperlink:https://nzsuperfund.nz/sites/default/files/documents-sys/NZ%20Super%20Fund%20Annual%20Report%202019_WEB.pdf}	
Listed equity - Engagement	
Do you disclose?	
O We do not disclose to either clients/beneficiaries or the public.	
○ We disclose to clients/beneficiaries only.	
We disclose to the public	

The information disclosed to clients/beneficiaries is the same



○ No



Disclosure to public and URL	
Disclosure to public and URL	
☑ Details on the overall engagement strategy	
☑ Details on the selection of engagement cases and definition of objectives of the selections, priorities and specific goals	
☑ Number of engagements undertaken	
☑ Breakdown of engagements by type/topic	
☑ Breakdown of engagements by region	
$\ensuremath{\square}$ An assessment of the current status of the progress achieved and outcomes against defined objectives	
☐ Details on eventual escalation strategy taken after the initial dialogue has been unsuccessful (i.e. filing resolutions, issuing a statement, voting against management, divestment etc.)	
$\hfill\Box$ Details on whether the provided information has been externally assured	
☑ Outcomes that have been achieved from the engagement	
☐ Other information	
Frequency	
☑ Quarterly or more frequently	
☐ Biannually	
□ Annually	
☐ Less frequently than annually	
☐ Ad-hoc/when requested	
URL	
{hyperlink:https://www.nzsuperfund.co.nz/performance-esg-management/engagement-reports}	
URL	
{hyperlink:https://nzsuperfund.nz/sites/default/files/documents-sys/NZ%20Super%20Fund%20Annual%20Report%202019_WEB.pdf}	

Listed equity – (Proxy) Voting

Do you disclose?

- $\ensuremath{\bigcirc}$  We do not disclose to either clients/beneficiaries or the public.
- $\ \bigcirc$  We disclose to clients/beneficiaries only.
- $\ensuremath{\, \bullet \,}$  We disclose to the public



_					11 / //			
	ha in	tormatu	on diec	locad to	Cliante/	hanatici	ariae ie t	he same
		IUIIIau	un uisc	IUSEU IU	, chento,	DEHEIL	anco o i	ne same

Yes

 $\bigcirc$  No

Disclosure to public and URL						
Disclosure to public and URL						
Disclose all voting decisions						
Disclose some voting decisions						
Only disclose abstentions and votes against management						
Frequency						
✓ Quarterly or more frequently						
☐ Biannually						
□ Annually						
☐ Less frequently than annually						
☐ Ad hoc/when requested						
URL						
{hyperlink:https://www.nzsuperfund.co.nz/performance-esg-management/voting-reporting-platform}						

SG 19.2 Additional information [Optional

We report through a dedicated Responsible Investment section of our website, in our annual reports and other sections of our website where pertinent. For example, publications, Statement of Policies, Standards and Procedures, and also the UNPRI Transparency Report. In 2019, we completed our first full year of internalised voting to our customised voting policy. Previously global voting information was provided twice yearly in an aggregated fashion via a pdf. Reports from our engagement service provider are added to our public website quarterly.



# New Zealand Superannuation Fund

**Reported Information** 

Public version

Indirect – Manager Selection, Appointment and Monitoring

# PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



### **Listed Equity and Fixed Income Strategies**

SAM 01 Mandatory Public Gateway PRI 1

**SAM 01.1** 

Indicate which of the following ESG incorporation strategies you require your external manager(s) to implement on your behalf for all your listed equity and/or fixed income assets:

Active investment strategies

Active investment strategies	Listed Equity		
Screening	$\checkmark$		
Thematic			
Integration	$\checkmark$		
None of the above			

Passive investment strategies

Passive investment strategies	Listed Equity	FI - SSA	FI -Corporate (financial)	FI -Corporate (non- financial)	Fixed income - Securitised
Screening	<b>V</b>	$\checkmark$	<b>V</b>	<b>V</b>	<b>V</b>
Thematic					
Integration	$\checkmark$				
None of the above					

SAM 01.2 Additional information. [Optional

Exclusion decisions are based on a clear process and principles that are set out in our Responsible Investment Framework. International conventions, New Zealand law, Crown actions, and companies' involvement and activities, are key factors in our decision-making process.

There are two types of exclusions:

- (a) 'product' exclusions, where companies are excluded based on the products they make (for example tobacco, cluster munitions)
- (b) 'poor ESG practices' exclusions, where companies are excluded for systemic breaches of responsible investment standards.



In addition, the Fund excludes investment in the government bonds of any nation state where there is widespread condemnation or sanctions by the international community and New Zealand has imposed meaningful diplomatic, economic or military sanctions aimed at the government. Our exclusion policy applies to the BlackRock Mandate, which includes all the fixed income strategies. Since the Christchurch terrorist attack in 2019, we also introduced a new category of product exclusions: companies involved in the manufacture of civilian automatic and semi-automatic firearms and magazines or parts prohibited under New Zealand law.

Our RI exclusion list is updated bi-annually. More information is available on our website: https://nzsuperfund.nz/how-we-invest-responsible-investment/exclusions

Regarding the Climate Change Investment Strategy, in parts of the portfolio (passive equities), it is implemented in practice, similarly to our ethical exclusions (screening). In the more active parts of the portfolio, the Climate Change Investment Strategy is implemented under the 'ESG integration' banner.

Selection Select							
SAM 02	Mandatory	Public	Core Assessed	PRI 1			

**SAM 02.1** 

Indicate what RI-related information your organisation typically covers in the majority of selection documentation for your external managers

	LE	FI - SSA	FI - Corporate (financial)	FI - Corporate (non- financial)	FI - Securitised	Private equity	Property	Infrastructure
Your organisation's investment strategy and how ESG objectives relate to it	<b>\</b>	$\supset$	V	V	V			▼
ESG incorporation requirements	V	$\checkmark$	<b>V</b>	<b>V</b>	<b>V</b>	<b>V</b>	<b>V</b>	
ESG reporting requirements	$\overline{\mathbf{V}}$					<b>V</b>	<b>V</b>	<b>V</b>
Other								
No RI information covered in the selection documentation								

**SAM 02.2** 

Explain how your organisation evaluates the investment manager's ability to align between your investment strategy and their investment approach

## Strategy

	LE	FI - SSA	FI - Corporate (financial)	FI - Corporate (non- financial)	FI - Securitised	Private equity	Property	Infrastructure
Assess the time horizon of the investment manager's offering vs. your/beneficiaries' requirements	<b>▽</b>							▼
Assess the quality of investment policy and its reference to ESG	<b>V</b>	$\searrow$				V		
Assess the investment approach and how ESG objectives are implemented in the investment process	<b>V</b>	$\searrow$						▼
Review the manager's firm- level vs. product- level approach to RI	$\searrow$	abla				V		
Assess the ESG definitions to be used								
Other								
None of the above								

ESG people/oversight



	LE	FI - SSA	FI - Corporate (financial)	FI - Corporate (non- financial)	FI - Securitised	Private equity	Property	Infrastructure
Assess ESG expertise of investment teams	$\triangleright$	<b>V</b>		$\square$		<b>\</b>		
Review the oversight and responsibilities of ESG implementation	$\searrow$	<b>V</b>						
Review how is ESG implementation enforced /ensured	$\supset$	$\supset$	$ \mathbf{\nabla}$					✓
Review the manager's RI-promotion efforts and engagement with the industry	abla	<b>V</b>						✓
Other								
None of the above								

Process/portfolio construction/investment valuation



	LE	FI - SSA	FI - Corporate (financial)	FI - Corporate (non- financial)	FI - Securitised	Private equity	Property	Infrastructure
Review the process for ensuring the quality of the ESG data used	$\triangleright$						V	
Review and agree the use of ESG data in the investment decision making process	✓							
Review and agree the impact of ESG analysis on investment decisions	$\triangleright$							
Review and agree ESG objectives (e.g. risk reduction, return seeking, real- world impact)	abla							
Review and agree manager's ESG risk framework	$\overline{V}$	V	<b></b>	<b>7</b>	V	<b>V</b>	<b>V</b>	
Review and agree ESG risk limits at athe portfolio level (portfolio construction) and other ESG objectives	<b>\times</b>							
Review how ESG materiality is evaluated by the manager								
Review process								

for defining and communicating on ESG incidents				$\nabla$	
Review and agree ESG reporting frequency and detail	$\triangleright$				☑
Other, specify					
None of the above					
SAM 02.3  ☑ Review ES		selection proc	G/RI compone	nts	

☐ Review responses to PRI's Limited Partners` Responsible Investment Due Diligence Questionnaire (LP DDQ)<br/>
☑ Review publicly available information on ESG/RI

☐ Review assurance process on ESG/RI data and processes

☑ Review PRI Transparency Reports

 $\ensuremath{\,\boxtimes\,}$  Request and discuss PRI Assessment Reports

☑ Meetings with the potential shortlisted managers covering ESG/RI themes

 $\ensuremath{\,\boxtimes\,}$  Site visits to potential managers offices

☐ Other, specify

**SAM 02.4** 

When selecting external managers does your organisation set any of the following:



	LE	FI - SSA	FI - Corporate (financial)	FI - Corporate (non- financial)	FI - Securitised	Private equity	Property	Infrastructure
ESG performance development targets	$\overline{}$	<b>V</b>	☑					☑
ESG score	<b>V</b>	V	<b>V</b>	$\checkmark$	<b>V</b>	$\checkmark$	<b>V</b>	$\checkmark$
ESG weight								
Real world economy targets	V							
Other RI considerations	V	<b>V</b>	<b>▽</b>	<b>V</b>	<b>V</b>	<b>V</b>	<b>V</b>	
None of the above								

You selected an 'Other' option in table SAM 02.4 above, please specify

In due diligence, we look at RI strategy(ies), integration of ESG into investment decision making (pre and post investment), engagement and voting activities, RI resources and expertise, and reporting and communication. We also look at a manager's ability to implement our exclusion policy and our carbon reduction targets.

**SAM 02.5** 

Describe how the ESG information reviewed and discussed affects the selection decision making process.[OPTIONAL]

When selecting a new manager, the RI team works closely with the lead portfolio manager, to feed into the due diligence process that is undertaken before appointment. We have a set of RI due diligence questions that we customise to send to managers; we undertake a review of their RI activities, we may attend an onsite visit or hold calls or meetings to better understand their approach to RI.

Once we have obtained the information we require, we rate the manager's RI ability, giving them an RI score, taking consideration of the investment strategy and the type of opportunity that we are trying to access.

If a manager's RI ability is, at that point, lower than what we would expect, then we consider how willing they are to work with us to further their RI ability. From there, we can set out a plan for improvement, work with the manager and monitor progress over time.

The RI Manager Rating feeds into the Investment Team's overall conviction score for managers. The managers must maintain a minimum conviction score. If they drop below a certain threshold post investment, a manager is placed on watch and a deep review of their capabilities, governance and processes is undertaken.

SAM 03 Mandatory Public Additional Assessed PRI 2



**SAM 03.1** 

Indicate how your organisation typically evaluates the manager's active ownership practices in the majority of the manager selection process.

### Engagement

	LE	FI - SSA	FI - Corporate (financial)	FI - Corporate (non-financial)
Review the manager's engagement policy	$\checkmark$	$\checkmark$	<b>V</b>	<b>V</b>
Review the manager's engagement process (with examples and outcomes)	V	V		
Ensure whether engagement outcomes feed back into the investment decision-making process	<b>V</b>	V		
Other engagement issues in your selection process specify	V	<b>V</b>	<b>V</b>	$\square$

If you select 'Other' option, specify

We also look at the resources allocated to undertake engagement activities. We view engagement with companies to be applicable to both equities and bonds.

OAM 03.2	Become now you access it the manager of engagement approach to encourte.						
☑ Impact on investment decisions							
☐ Financial	☐ Financial impact on target company or asset class						
☐ Impact on	☐ Impact on ESG profile of company or the portfolio						
$ \ensuremath{\boxdot} \ensuremath{\square} \ensuremath{\text{Evidence}} \ensuremath{\text{of changes in corporate practices}} (i.e. \ensuremath{\text{ESG policies and implementation activities}}) $							
☐ Other, spe	ecify						

# SAM 03.4

☐ None of the above

Additional information [OPTIONAL]

We look at a manager's engagement policy, allocated resource and internal governance procedures. We also review examples of their engagement reporting, which may include, for active managers, how this has influenced their investment view of the company or changes made by the company as a result of engagement.

Whilst we now have full in-house voting capability, we continue to review the voting policies of our managers as we find they give very good insights into the depth of their active ownership capacity.

Please note that the engagement undertaken by our service provider covers corporates (both financial and non-financial) from both a listed equity and fixed income perspective. They do not engage on SSA or securitised FI assets.

## **Appointment**

SAM 04 Mandatory Public Core Assessed PRI 1

**SAM 04.1** 

Indicate if in the majority of cases and where the structure of the product allows, your organisation does any of the following as part of the manager appointment and/or commitment process

- ☑ Sets standard benchmarks or ESG benchmarks
- ☑ Defines ESG objectives and/ or ESG related exclusions/restrictions
- ☑ Sets incentives and controls linked to the ESG objectives
- ☑ Requires reporting on ESG objectives
- ☑ Requires the investment manager to adhere to ESG guidelines, regulations, principles or standards
- ☐ Other, specify (1)
- ☐ Other, specify (2)
- $\square$  None of the above

**SAM 04.2** 

Provide an example per asset class of your benchmarks, objectives, incentives/controls and reporting requirements that would typically be included in your managers' appointment.

Asset class

#### Benchmark

- ☐ Standard benchmark
- ☑ ESG benchmark, specify

In 2017, we instructed our passive listed equity managers to transition our portfolios to track our customised low carbon reference portfolios. The customised benchmark uses our in-house designed methodology that reduces both carbon intensity and exposure to fossil fuel reserves.

## **ESG** Objectives

- ☐ ESG related strategy, specify
- ☑ ESG related investment restrictions, specify

Investment restrictions are stated in the Investment Management Agreements (IMAs) for all managers. All agreements, where possible, mandate adherence to our exclusion list. Other examples of restrictions that may be included are investment in derivatives (some mandates) and prudential limits.

GNZS current product exclusions cover the following:

- · Manufacture of cluster munitions;
- · Manufacture, testing or storing of nuclear explosive devices;
- · Manufacture of anti-personnel mines;
- Manufacture of tobacco;
- · Processing of whale meat;
- · Recreational cannabis; and
- The manufacture of civilian automatic and semi-automatic firearms, magazines or parts.

GNZS also has a company-specific category for exclusions based on breaches of ESG standards. Included within this is an escalation strategy to consider exclusion when engagement has not worked.

The list of excluded companies can be found on our website here: https://www.nzsuperfund.co.nz/how-we-invest-responsible-investment/exclusions



☑ ESG integration, specify	
In 2017/2018 financial year, we instructed our passive listed equity managers and Markets and New Zealand Active Equity Managers to transition our portfolios to be specified by us. This has continued into the new financial year.	
In 2019, the factor portfolios were transitioned into multifactor mandates with carbo fuel reserve reduction targets.	on intensity and fossil
All active listed equity managers have a requirement to integrate ESG into due-dilinvestment management.	gence and post-
☑ Engagement, specify	
All LE investment managers to undertake engagement activities.	
We note here that we also employ an engagement service provider to help ensure objectives are met.	our engagement
✓ Voting, specify	
Despite undertaking global voting in-house, we still require our listed equity manag voting policy and capability. Manager of CIVs are required to vote where relevant.	ers to having a
☐ Promoting responsible investment	
☐ ESG specific improvements	
☐ Other, specify	
☐ ESG guidelines/regulation, principles/standards, specify	
Incentives and controls	
☐ Fee based incentive	
☑ Communication and remedy of breaches	
☑ Termination	
☐ No fee/ breach of contract	
Reporting requirements	
○ Monthly	
<ul><li>Quarterly</li></ul>	
○ Bi-annually	
○ Annually	
○ Ad-hoc/when requested	
☑ Fixed income - SSA (SSA)	
Benchmark	
☑ Standard benchmark, specify	
Our fixed income manager is required to track the Bloomberg Barclays Global Agg	
Tall mod modified manager to require the mach me Discombining Dansia, or Close in 199	regate Index.



		ESG Objectives
	□ ESG rela	ated strategy, specify
	☑ ESG rela	ated investment restrictions, specify
		re a number of investment restrictions outlined in the IMA. From an RI perspective, a schedule a restricted list of entities and countries that the manager is prevented from investing in.
	Our list of	of excluded countries consists of those countries facing sanctions from the United Nations.
	☐ ESG inte	egration, specify
	☐ Engager	ment, specify
	☐ Voting, s	specify
	☐ Promotir	ng responsible investment
	☐ ESG spe	ecific improvements
	☐ Other, s	pecify
	☐ ESG gui	delines/regulation, principles/standards, specify
		Incentives and controls
	☐ Fee bas	ed incentive
	☑ Commui	nication and remedy of breaches
		tion
	□ No fee/ l	oreach of contract
		Reporting requirements
	○ Ad-hoc/v	Reporting requirements when requested
	○ Ad-hoc/v	when requested
		when requested
	O Annually	when requested  / ally
	<ul><li>Annually</li><li>Bi-annual</li></ul>	when requested  / ally
<b>V</b>	<ul><li>Annually</li><li>Bi-annual</li><li>Quarterle</li><li>Monthly</li></ul>	when requested  / ally
✓	<ul><li>Annually</li><li>Bi-annual</li><li>Quarterle</li><li>Monthly</li></ul>	when requested  ally  y
✓	<ul><li>○ Annually</li><li>○ Bi-annua</li><li>○ Quarterly</li><li>● Monthly</li><li>Fixed income</li></ul>	when requested  ally  - Corporate (financial)
✓	<ul><li>○ Annually</li><li>○ Bi-annua</li><li>○ Quarterl</li><li>● Monthly</li><li>Fixed income</li><li>☑ Standard</li></ul>	when requested  / ally y  - Corporate (financial)  Benchmark
abla	<ul><li>○ Annually</li><li>○ Bi-annua</li><li>○ Quarterl</li><li>● Monthly</li><li>Fixed income</li><li>☑ Standard</li><li>Our fixed</li></ul>	when requested  y ally y - Corporate (financial)  Benchmark d benchmark, specify
	<ul><li>○ Annually</li><li>○ Bi-annua</li><li>○ Quarterl</li><li>● Monthly</li><li>Fixed income</li><li>☑ Standard</li><li>Our fixed</li></ul>	when requested  Ally  Y  A - Corporate (financial)  Benchmark  d benchmark, specify  d income manager is required to track the Bloomberg Barclays Global Aggregate Index.
	<ul><li>○ Annually</li><li>○ Bi-annua</li><li>○ Quarterl</li><li>● Monthly</li><li>Fixed income</li><li>☑ Standard</li><li>Our fixed</li></ul>	when requested  ally  - Corporate (financial)  Benchmark  benchmark, specify  income manager is required to track the Bloomberg Barclays Global Aggregate Index.  hchmark, specify  ESG Objectives
✓	<ul> <li>Annually</li> <li>Bi-annua</li> <li>Quarterly</li> <li>Monthly</li> <li>Fixed income</li> <li>✓ Standard</li> <li>Our fixed</li> <li>□ ESG beau</li> <li>□ Other, sp</li> </ul>	when requested  ally  - Corporate (financial)  Benchmark  benchmark, specify  income manager is required to track the Bloomberg Barclays Global Aggregate Index.  hchmark, specify  ESG Objectives
$\square$	<ul> <li>Annually</li> <li>Bi-annua</li> <li>Quarterle</li> <li>Monthly</li> <li>Fixed income</li> <li>✓ Standard</li> <li>Our fixed</li> <li>□ ESG beau</li> <li>□ Other, sq</li> <li>□ ESG relations</li> </ul>	when requested  ally  - Corporate (financial)  Benchmark  benchmark, specify  income manager is required to track the Bloomberg Barclays Global Aggregate Index.  hchmark, specify  ESG Objectives  pecify



□ ESG integration, specify								
☐ Engagement, specify								
<ul><li>□ Voting, specify</li><li>□ Promoting responsible investment</li></ul>								
☐ ESG specific improvements								
<ul><li>□ Other, specify</li><li>□ ESG guidelines/regulation, principles/standards, specify</li></ul>								
□ E3G guideiiiles/regulatiori, priricipies/staridards, specity								
Incentives and controls								
☐ Fee based incentive								
☑ Communication and remedy of breaches								
☑ Termination								
☐ No fee/ breach of contract								
Reporting requirements								
○ Ad-hoc/when requested								
○ Annually								
○ Bi-annually								
○ Quarterly								
<ul><li>Monthly</li></ul>								
☑ Fixed income - Corporate (non-financial)								
Benchmark								
☑ Standard benchmark, specify								
Our fixed income manager is required to track the Bloomberg Barclays Global Aggregate Index.								
☐ ESG benchmark, specify								
ESG Objectives								
☐ Other, specify								
☐ ESG related strategy, specify								
☑ ESG related investment restrictions, specify								
There are a number of investment restrictions outlined in the IMA. From an RI perspective, a schedule provides a restricted list of entities and countries that the manager is prevented from investing in.								
Our list of excluded countries consists of those countries facing sanctions from the United Nations.								



	☐ ESG integration, specify
	☐ Engagement, specify
	☐ Voting, specify
	☐ Promoting responsible investment
	☐ ESG specific improvements
	☐ Other, specify
	☐ ESG guidelines/regulation, principles/standards, specify
	Incentives and controls
	☐ Fee based incentive
	☑ Communication and remedy of breaches
	☑ Termination
	☐ No fee/ breach of contract
	Reporting requirements
	O Ad-hoc/when requested
	O Annually
	○ Bi-annually
	○ Quarterly
	Monthly
☑ F	ixed income - Securitised
	Benchmark
	☑ Standard benchmark, specify
	Our fixed income manager is required to track the Bloomberg Barclays Global Aggregate Index.
	☐ ESG benchmark, specify
	ESG Objectives
	☐ ESG related strategy, specify
	☑ ESG related investment restrictions, specify
	There are a number of investment restrictions outlined in the IMA. From an RI perspective, a schedule provides a restricted list of entities and countries that the manager is prevented from investing in.
	Our list of excluded countries consists of those countries facing sanctions from the United Nations.
	☐ ESG integration, specify
	☐ Engagement, specify
	☐ Voting, specify
	☐ Promoting responsible investment
	☐ ESG specific improvements
	☐ Other, specify
	☐ ESG guidelines/regulation, principles/standards, specify



	Incentives and controls
□ Fee bas	ed incentive
☑ Commu	nication and remedy of breaches
	tion
□ No fee/ I	preach of contract
	Reporting requirements
O Ad-hoc/\	when requested
O Annually	
O Bi-annua	ally
O Quarterl	y
<ul><li>Monthly</li></ul>	
 Private equity	
	Benchmark
☐ Standard	d benchmark, specify
☑ ESG bei	nchmark, specify
Proxy to	reference portfolio (which is low carbon).
	ESG Objectives
☐ ESG rela	ated strategy, specify
☐ ESG rela	ated investment restrictions, specify
☑ ESG inte	egration, specify
investiga of the Lir	a clause in the Management Deed which states: The manager shall: conduct due diligence ations, investment selection and ongoing management in respect of each Investment on behalf mited Partnership, such matters to include identification, consideration, monitoring, engagement reporting of ESG factors, including risks.
☑ Engager	ment, specify
investiga of the Lir	a clause in the Management Deed which states: The manager shall: conduct due diligence ations, investment selection and ongoing management in respect of each Investment on behalf mited Partnership, such matters to include identification, consideration, monitoring, engagement we reporting of ESG factors, including risks.
☐ Voting, s	specify
☐ Promotir	ng responsible investment
☐ ESG spe	ecific improvements
☐ Other, s	pecify
□ ESG qui	delines/regulation principles/standards specify



		Incentives and controls						
	☐ Fee base	ed incentive						
	☑ Commur	nication and remedy of breaches						
	☑ Termina	tion						
	☐ No fee/ breach of contract							
		Reporting requirements						
	O Ad-hoc/v	when requested						
	<ul><li>Annually</li></ul>							
	O Bi-annua	ally						
	<ul><li>Quarterly</li></ul>	y						
	O Monthly							
$\checkmark$	Property							
		Benchmark						
	☐ Standard	d benchmark, specify						
☑ ESG benchmark, specify								
	Proxy to	reference portfolio (which is low carbon).						
		ESG Objectives						
	☑ ESG rela	ated strategy, specify						
		we took on a new real estate manager. The legal documents have specific provisions for the roconsider ESG risks and opportunities.						
	☑ ESG rela	ated investment restrictions, specify						
	Procedu with all o reputatio	requires the manager to comply with our Statement of Investment Policies, Standards and res (SIPSP) including our legislated ethical investment requirements. It requires compliance our mandated requirements including that of avoiding prejudice to New Zealand' on as a responsible member of the world community. Another example of a restriction in the vestment in derivatives. Certain prudential limits are also specified.						
	☐ ESG inte	egration, specify						
	☐ Engager	ment, specify						
	☐ Voting, s	specify						
	☐ Promotir	ng responsible investment						
	☐ ESG spe	ecific improvements						
	☑ Other, sp	pecify						
	stake. It practice	a Shareholders Agreement in place for a specific investment where we have a significant is an agreement among shareholders that the company will conduct business according to best standards, high standards of corporate governance and best-practice principles for the ment of environmental, social and stakeholder matters.						
	☐ ESG gui	delines/regulation, principles/standards, specify						



		Incentives and controls			
	☐ Fee bas	ed incentive			
	☑ Commui	nication and remedy of breaches			
		tion			
	□ No fee/ l	preach of contract			
		Reporting requirements			
	O Monthly				
	<ul><li>Quarterl</li></ul>	y			
	O Bi-annua	ally			
	O Annually				
	O Ad-hoc/\	when requested			
	Infrastructure				
		Benchmark			
	☐ Standard	d benchmark, specify			
☑ ESG benchmark, specify					
Proxy to reference portfolio (which is low carbon).					
		ESG Objectives			
	☐ ESG rela	ated strategy, specify			
	☑ ESG rela	ated investment restrictions, specify			
	Procedu with all c reputation	requires the manager to comply with our Statement of Investment Policies, Standards and res (SIPSP) including our legislated ethical investment requirements. It requires compliance our mandated requirements including that of avoiding prejudice to New Zealand's on as a responsible member of the world community. Another example of a restriction in the evestment in derivatives. Certain prudential limits are also specified.			
	☐ ESG inte	egration, specify			
	□ Engager	ment, specify			
	✓ Voting, s	specify			
	Despite capabilit	undertaking global voting in-house, the manager is still required to have a voting policy and y.			
	☐ Promotir	ng responsible investment			
	☐ ESG spe	ecific improvements			
	☐ Other, s	pecify			
	☐ ESG aui	delines/regulation, principles/standards, specify			



		Incentives and controls							
	□ Fee	based incentive							
	☑ Communication and remedy of breaches								
	☑ Termination								
	☐ No fee/ breach of contract								
		Reporting requirements							
		oc/when requested							
	○ Annı	ually							
	○ Bi-ar	nnually							
	<ul><li>Quar</li></ul>	rterly							
	O Mont	thly							
SAM	04.3	Indicate which of these actions your organisation might take if any of the requirements are not met							
☑ Di	scuss requ	uirements not met and set project plan to rectify							
☑PI	ace invest	ment manager on a "watch list"							
☑ Tr	ack and in	vestigate reason for non-compliance							
□Re	□ Re-negotiate fees								
☑ Fa	☐ Failing all actions, terminate contract with the manager								
□ O:	□ Other, specify								
□No	□ No actions are taken if any of the ESG requirements are not met								
SAM		Provide additional information relevant to your organisation`s appointment processes of external							

Our RI requirements and expectations of managers have been enhanced over the years. Any new managers appointed have specific clauses in their mandates covering restrictions, voting, engagement, ESG due diligence and post-investment management, climate change and reporting requirements.

Our exposure to FI is predominantly through one passive fund that tracks the Bloomberg Barclays Global Aggregate Index. Therefore, our ESG requirements of the manager are broad and apply to the portfolio as a whole rather than to the specific different investments within it. The mandate is segregated which means the manager can adhere to our exclusion criteria. The manager runs a number of mandates with us so we are very aware of their RI capabilities.

Manager engagement is supported by engagement undertaken by our service provider, which covers corporates (both financial and non-financial) from both a listed equity and fixed income perspective.

	Monitoring								
SAM	SAM 05 Mandatory		ndatory	Public	Core Assessed	PRI 1			
	SAM 0	5.1	When monitoring managers, indicat information your organisation typica			nent			



	LE	FI - SSA	FI - Corporate	FI - Corporate	FI - Securitised	Private equity	Property	Infrastructure
			(financial)	(non- financial)				
ESG objectives linked to investment strategy (with examples)								
Evidence on how the ESG incorporation strategy(ies) affected the investment decisions and financial / ESG performance of the portfolio/fund		abla				☑		
Compliance with investment restrictions and any controversial investment decisions	$\searrow$	abla	☑	☑	☑	✓	☑	☑
ESG portfolio characteristics								
How ESG materiality has been evaluated by the manager in the monitored period								
Information on any ESG incidents	<b>\</b>					<b>V</b>	$\checkmark$	
Metrics on the real economy influence of the investments								
PRI Transparency Reports	$\overline{\mathbf{V}}$	<b>V</b>	<b>V</b>	<b>V</b>	<b>V</b>	<b>V</b>	<b>V</b>	Ø
PRI Assessment	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	<b>V</b>

Reports					
RI-promotion and engagement with the industry to enhance RI implementation					
Changes to the oversight and responsibilities of ESG implementation					
Other general RI considerations in investment management agreements; specify	$\triangleright$	abla		V	
None of the above					

If you select any `Other` option(s), specify

We also look at whether there has been any changes in ESG policies, processes or governance structures. We note the increasing capacity of our managers that we would class as RI leaders to provide us with ESG, portfolio characteristics.

**SAM 05.2** 

When monitoring external managers, does your organisation set any of the following to measure compliance/progress



	LE	FI - SSA	FI - Corporate (financial)	FI - Corporate (non- financial)	FI - Securitised	Private equity	Property	Infrastructure
ESG score	<b>V</b>	V	<b>V</b>	<b>V</b>	<b>V</b>	$\checkmark$	<b>V</b>	<b>V</b>
ESG weight								
ESG performance minimum threshold								
Real world economy targets								
Other RI considerations	V	$\checkmark$	✓	<b>V</b>	<b>V</b>	V	<b>V</b>	Ø
None of the above								

If you select any `Other` option(s), specify

We have also developed ESG guidelines per investment opportunity. When we are assessing a manager's RI capabilities, we use these guidelines to understand the specific ESG risks and opportunities associated with that investment opportunity. This helps us to add some context around the importance of ESG to that particular investment opportunity. This in turn, helps us to define expectations for what a manager could/should be doing from an RI perspective.

We note evolution of RI policies and increasing ESG resolves to the investment team as key indicators of progress.

**SAM 05.3** 

Provide additional information relevant to your organisation's monitoring processes of external managers. [OPTIONAL]

We rate all of our investment managers on their RI capability and through this process they are given a rating. This is monitored and reviewed every 1-2 years. If a manager's performance is deemed to be below expectation, we put an Engagement Plan in place and seek to work with the manager to improve their performance.

RI concerns or strengths feed into a manager's overall conviction score.

SAM 06 Mand		Man	datory	Public	Additional Assessed	PRI 1
	SAM 06.1		When monitoring managers, indicat organisation typically reviews and e			
			Engagement			



	LE	FI - SSA	FI - Corporate (financial)	FI - Corporate (non-financial)
Report on engagements undertaken (summary with metrics, themes, issues, sectors or similar)	<b>V</b>			
Report on engagement ESG impacts (outcomes, progress made against objectives and examples)	V			
Information on any escalation strategy taken after initial unsuccessful dialogue				
Alignment with any eventual engagement programme done internally				
Information on the engagement activities' impact on investment decisions	$\checkmark$			
Other RI considerations relating to engagement in investment management agreements; specify				
None of the above		<b>V</b>	<b>V</b>	<b>V</b>

SAM 07.3 Additional information [OPTIONAL]

**Mandatory** 

**SAM 07** 

We have chosen not to answer SAM 7.2 (which asks for the number of companies our external managers have engaged with on our behalf) for a number of reasons:

**Public** 

**Core Assessed** 

PRI 2

- 1. When our passive managers track the MSCI IMI (less our carbon restrictions), we have exposure to c. 9000 companies. We do not expect them to engage with this number of companies.
- 2. Engagement is very resource intensive and can take years to yield results. Therefore monitoring the number of companies engaged is not reflective of engagement effort or quality.
- 3. Managers all report on engagement activities but in different formats. We do not believe that aggregating this information into one number is a good use of our time.
- 4. We engage via multiple avenues: directly ourselves, through an engagement service provider, through involvement with collaborations and via our managers. Looking at what our managers do in isolation misrepresents our activities.

In 2018 we reviewed the engagement our managers are doing on climate change.

Outputs and outcomes									
SAM 08	Mandatory to Report Voluntary to Disclose		Public	Descriptive	PRI 1				
SAM 08.1 Describe how you ensure that best RI practice is applied to managing your assets									

☑ Encourage improved RI practices with existing investment managers



Measures

As described previously, we rank our managers on their RI capability and if it is deemed to be below expectations, we develop an Engagement Plan and seek to work with them to improve over time.

☐ Move assets over to investment managers with better RI practices

Creation of our own customised low carbon reference portfolio.

Measures

Our own customised low carbon reference portfolio.

☐ None of the above

**SAM 08.2** 

Additional information. [Optional]

When the opportunity arises to bring on a new manager, analysis of their ESG capability is a core part of due diligence.

SAM 09 Mandatory Public Additional Assessed PRI 1,6

**SAM 09.1** 

Provide examples of how ESG issues have been addressed in the manager selection, appointment and/or monitoring process for your organisation during the reporting year.

☑ Add Example 1

Topic or issue	Strengthened RI clauses in the legal documents for an existing manager
Conducted by	☑ Internal staff
Asset class	✓ All asset classes  □ Listed Equity □ Fixed income – SSA □ Fixed income – corporate (financial) □ Fixed income – corporate (non financial) □ Fixed income – securitised □ Private equity □ Property
Scope and process	Over a number of years we have worked with this manager to help them develop policy and capability on RI.
Outcomes	In 2019, they released their first ESG Statement and the manager agreed to strengthening of the RI clauses in the legal documents.

☑ Add Example 2

Topic or issue	New manager with excellent ESG capacity
Conducted by	☑ Internal staff
Asset class	□ All asset classes □ Listed Equity □ Fixed income – SSA □ Fixed income – corporate (financial) □ Fixed income – corporate (non financial) □ Fixed income – securitised □ Private equity □ Property □ Infrastructure
Scope and process	In 2019 we undertook due diligence on a new manager to run a multi factor mandate.
Outcomes	Aside from NZSF specific carbon targets and ethical exclusions, we did not need to add any particular ESG clauses into the legal documents for this manager as ESG is so inherent in the process, it is just part and parcel of what they do. We rated this manager A+, the highest RI rating possible at NZ Super Fund.

☑ Add Example 3



Topic or issue	Improved ESG reporting by manager				
Conducted by	☑ Internal staff				
Asset class	☐ All asset classes				
	☑ Listed Equity				
	☐ Fixed income – SSA				
	☐ Fixed income – corporate (financial)				
	☐ Fixed income – corporate (non financial)				
	☐ Fixed income – securitised				
	☐ Private equity				
	□ Property				
	□ Infrastructure				
Scope and process	Development of improved ESG reporting capacity by manager				
Outcomes	This manager has dedicated considerable resources over multiple years to develop a platform which integrates leading ESG research from multiple research providers to help assess the ESG capabilities of companies. This enabled excellent insights into the ESG profile of the portfolios they run for us.				
☐ Add Ex	ample 4				
☐ Add Ex	ample 5				
☐ Add Ex	ample 6				
□ Add Ex	ample 7				
☐ We are not able to provide examples					



# New Zealand Superannuation Fund

**Reported Information** 

Public version

**Direct - Listed Equity Incorporation** 

# PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



# ESG incorporation in actively managed listed equities

# Implementation processes **LEI 01 Mandatory Public Gateway** PRI 1 Indicate which ESG incorporation strategy and/or combination of strategies you apply to your actively managed listed equities; and the breakdown of your actively managed listed equities by **LEI 01.1** strategy or combination of strategies. ESG incorporation strategy (select all that apply) ☐ Screening alone (i.e., not combined with any other strategies) ☐ Thematic alone (i.e., not combined with any other strategies) ☐ Integration alone (i.e., not combined with any other strategies) Percentage of active listed equity to which the strategy is applied — you may estimate +/-% 5% 100 ☐ Thematic and integration strategies ☐ Screening and thematic strategies ☐ All three strategies combined ☐ We do not apply incorporation strategies Total actively managed listed equities 100%

**LEI 01.2** 

Describe your organisation's approach to ESG incorporation and the reasons for choosing the particular strategy/strategies.

We believe ESG factors can impact investment performance over the long-term. Our approach is to integrate ESG into long-term fundamental analysis through a combination of company research, income forecasts, scenario analysis, and valuation adjustments. We also incorporate ESG signals into portfolio construction which has implication for investment sizing.

Implementation of our Climate Change Investment Strategy is a good example of ESG integration.

Exclusion decisions are based on a clear process and principles that are set out in our Responsible Investment Framework. International conventions, New Zealand law, Crown actions, and companies' involvement and activities, are key factors in our decision-making process.

LEI 02	Voluntary	Public	Additional Assessed	PRI 1
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# Type of ESG information

☑ Raw ESG company data

Indicate who provides this information
✓ ESG research provider
✓ Sell-side
☑ In-house – specialised ESG analyst or team
☑ In-house – analyst or portfolio manager
☑ Company-related analysis or ratings
Indicate who provides this information
☑ ESG research provider
☑ Sell-side
☑ In-house – specialised ESG analyst or team
✓ In-house – analyst or portfolio manager
☑ Sector-related analysis or ratings
Indicate who provides this information
☑ ESG research provider
☑ Sell-side
$\ensuremath{ert}$ In-house – specialised ESG analyst or team
☑ In-house – analyst or portfolio manager
$\square$ Country-related analysis or ratings
☑ Screened stock list
Indicate who provides this information
☑ ESG research provider
☐ Sell-side
☑ In-house – specialised ESG analyst or team
$\square$ In-house – analyst or portfolio manager
☑ ESG issue-specific analysis or ratings
Indicate who provides this information
☑ ESG research provider
☑ Sell-side
☑ In-house – specialised ESG analyst or team

 $\ \ \square$  In-house – analyst or portfolio manager



☐ Other, specify

LEI 02.2

Indicate whether you incentivise brokers to provide ESG research.

Yes

LEI 02.3

Describe how you incentivise brokers

The RI team participates in our annual formal counterparty service review by scoring and providing specific feedback to brokers on RI research. This in turn, contributes to our assessment of and brokerage paid to counterparties. It also impacts the level of trading activity with counterparties.

O No

LEI 02.4

Additional information. [Optional]

We have not indicated that we receive country-related analysis or ratings. This is because our internally managed active listed equity holdings are predominantly in New Zealand.

### (A) Implementation: Screening

LEI 04

**Mandatory** 

**Public** 

**Descriptive** 

PRI 1

LEI 04.1

Indicate and describe the type of screening you apply to your internally managed active listed equities.

### Type of screening

✓ Negative/exclusionary screening

# Screened by

- ✓ Product
- □ Activity
- □ Sector
- ☐ Country/geographic region
- ☑ Environmental and social practices and performance
- ☐ Corporate governance

### Description

Exclusion decisions are based on a clear process and principles that are set out in our Responsible Investment Framework. International conventions, New Zealand law, Crown actions, and companies' involvement and activities, are key factors in our decision-making process.

There are two types of exclusions:

(a) 'product' exclusions, where companies are excluded based on the products they make. Currently, companies that are directly involved in the following activities are excluded from the Fund:

- the manufacture of cluster munitions
- the manufacture or testing of nuclear explosive devices (NEDs)
- the manufacture of anti-personnel mines

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- the manufacture of tobacco
- the processing of whale meat
- · recreational cannabis and
- the manufacture of civilian automatic and semi-automatic firearms, magazines or parts.

(b) 'poor ESG practices' exclusions, where companies are excluded for systemic breaches of responsible investment standards. Exclusion on the basis of poor ESG practices is a last resort, factoring in the likely success of engagement, the materiality of the issue and our desire to, as a relatively small investor in global terms, focus our limited resource on companies where we believe we can make a difference.

Decisions to exclude companies from the Fund are publically available, more detailed information is available on our website: https://www.nzsuperfund.co.nz/how-we-invest-responsible-investment/exclusions.

7 Docitive/boo	t in close coreoning
v Positive/des	t-in-class screening
Screened by	у
☐ Produc	t
☐ Activity	
□ Sector	
☐ Country	y/geographic region
☑ Enviror	nmental and social practices and performance
	ate governance
	Description
	CI, ISS, ACSI and in-house research to identify ESG leaders. ISS provides corporate
governance	research on the NZX50.
☑ Norms-base	d ecropping
v Nomis-base	u soleening
Screened by	у
☑ UN Glo	bal Compact Principles
☐ The UN	N Guiding Principles on Business and Human Rights
☐ Internat	tional Labour Organization Conventions
☐ United	Nations Convention Against Corruption
□ OECD	Guidelines for Multinational Enterprises
☐ Other,	specify
	Description



by companies. This research informs our engagement strategy.

MSCI research helps us to identify if there have been any breaches of the UN Global Compact Principles

LEI 04.2

Describe how you notify clients and/or beneficiaries when changes are made to your screening criteria.

All product and company exclusion decisions go through both the Investment Committee and Board. The rationales for all decisions are made public on our website. Developing specific criteria for the product exclusions is a part of background research that is undertaken when developing the case for the exclusion. The criteria are agreed by the Investment Committee and Board when the new exclusion is approved.

When we do make a decision to engage or exclude, our decision is based on the clear process and principles that are set out in our Responsible Investment Framework which is publicly available (https://www.nzsuperfund.co.nz/sites/default/files/documents-sys/Responsible%20Investment%20Framework.pdf).

LEI 05	Mandato	ory	Public	Core Assessed	PRI 1
	LEI 05.1	Indicate which processes your analysis.	organisation uses	to ensure ESG screening is base	d on robust
		ensive ESG research is undertak	en or sourced to de	etermine companies' activities an	d products.
	<ul> <li>✓ Companies are given the opportunity by you or your research provider to review ESG research on them and correct inaccuracies.</li> <li>☐ External research and data used to identify companies to be excluded/included is subject to internal auditors.</li> </ul>				n on them
		research and data used to identify staff, the internal audit function or		excluded/included is subject to in	ternal audit
		ty ESG ratings are updated regul	arly to ensure that	portfolio holdings comply with fun	d policies.
	☐ Trading p	latforms blocking / restricting flag	ged securities on t	he black list.	
				nt of the individuals who conduct	company
	☐ A periodic	c review of internal research is ca	arried out.		
	☐ Review a	nd evaluation of external researc	h providers.		
	☐ Other; sp	ecify			
	<ul> <li>☑ A committee, body or similar with representatives independent of the individuals who conduct company research reviews some or all screening decisions.</li> <li>☐ A periodic review of internal research is carried out.</li> <li>☐ Review and evaluation of external research providers.</li> <li>☐ Other; specify</li> <li>☐ None of the above</li> </ul> LEI 05.2 Indicate the proportion of your actively managed listed equity portfolio that is subject to comprehensive ESG research as part your ESG screening strategy.				
	LEI 05.2				ct to
	○ <10%				
	○ 10-50%				
	○ 51-90%				
	● >90%				
	LEI 05.3	Indicate how frequently third page	arty ESG ratings ar	e updated for screening purposes	s.
	O Quarterly	or more frequently			
	O Bi-Annua	lly			
	<ul><li>Annually</li></ul>				
	O Less freq	uently than annually			



**LEI 05.5** Additional information. [Opt

Our list of companies excluded for ethical reasons is updated bi-annually. We use a mix of service provider screening tools, outsourced bespoke research and internal research to develop the final list of companies to exclude.

The methodology for reducing the carbon intensity and exposure to fossil fuel reserves of our portfolio is updated annually.

LEI 06	Voluntai	ry	Public	Additional Assessed	PRI 1
	LEI 06.1	Indicate which processes your	organisation uses	to ensure fund criteria are not bre	ached.
		ic checks are performed to ensur	re that stocks meet	the fund's screening criteria	
		ed IT systems prevent investment sitive screening criteria	managers from inv	esting in excluded stocks or thos	e that do
	$\square$ Audits of	fund holdings are undertaken reç	gularly by internal a	udit function	
	☐ Periodic a	auditing/checking of the organisa	tions RI funds by ex	xternal party	
	☑ Other; sp	ecify			
	•	ational Compliance and Investme g the Fund's holdings to ensure r	•	ns, as well as the Custodian, are	constantly
	☐ None of t	he above			
	LEI 06.2	If breaches of fund screening of those breaches.	criteria are identified	d, describe the process followed t	o correct

A breach will be picked up by either our Custodian or one of the Operational Compliance Staff. They will then inform the relevant investment professional as well as the investment manager. The investment manager is then required to exit the stock as soon as possible.

(C) Implementation: Integration of ESG factors							
LEI 08	LEI 08 Mandatory Public Core Assessed PRI 1						
	LEI 08.1	Indicate the proportion of active are systematically researched		equity portfolios where E, S and estment analysis.	G factors		



ESG issues	Proportion impacted by analysis
Environmental	
	Environmental
	O <10%
	○ 10-50%
	○ 51-90%
	<b>©</b> >90%
Social	
	Social
	O <10%
	○ 10-50%
	○ 51-90%
	>90%
Corporate	
Governance	Corporate Governance
	O <10%
	○ 10-50%
	○ 51-90%
	● >90%

**LEI 08.2** Additional information. [Optional

The NZ Active Equities portfolio holds only between 20-30 stocks at any one time. Therefore, detailed fundamental research (including detailed ESG research) is done on all stocks in the portfolio. Over time, the team is expanding their research to cover their investible universe (NZX50/ASX at 80%:20% split is permitted). In 2019 the team added an ESG signal which forms an active weight and feeds into investment decisions.

The NZSF Active NZ Equities has a fully integrated research process ensuring they assess, integrate and monitor ESG issues as necessary. The team has devised their own Good Practice Research Guide and have a research archive which highlights how ESG information is integrated into research for every company they have done fundamental research on.

They have access to MSCI ESG research on NZX50 companies, ISS voting research and the internal RI team. They provide active input into voting decisions and engage proactively on ESG issues.

As an active member of the New Zealand Corporate Governance Forum, the team is instrumental in the New Zealand market for driving adherence to best practice corporate governance standards.

LEI 09	Mandatory	Public	Core Assessed	PRI 1
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LEI 09.1	Indicate which processes your organisation uses to ensure ESG integration is based on robust analysis.
	ensive ESG research is undertaken or sourced to determine companies' activities and products
	es are given the opportunity by you or your research provider to review ESG research on them inaccuracies
☑ Third-par	ty ESG ratings are updated regularly
☑ A periodice	review of the internal research is carried out
	d, regular ESG specific meetings between responsible investment staff and the fund manager or vestments team
☑ ESG risk	profile of a portfolio against benchmark
☐ Analysis	of the impact of ESG factors on investment risk and return performance
☐ Other; sp	ecify
☐ None of the	ne above
LEI 09.2	Indicate the proportion of your actively managed listed equity portfolio that is subject to comprehensive ESG research as part your integration strategy.
○ <10%	
O 10-50%	
○ 51-90%	
● >90%	
LEI 09.3	Indicate how frequently third party ESG ratings that inform your ESG integration strategy are updated.
	updated. or more frequently
○ Quarterly	updated. or more frequently
O Quarterly O Bi-Annua O Annually	updated. or more frequently
O Quarterly O Bi-Annua O Annually	updated. or more frequently lly uently than annually
O Quarterly O Bi-Annua O Annually	updated.  or more frequently  lly
O Quarterly Bi-Annua Annually Less freq	updated. or more frequently lly uently than annually
O Quarterly Bi-Annua Annually Less freq	updated.  or more frequently  lly  uently than annually  Indicate how frequently you review internal research that builds your ESG integration strategy.  or more frequently
<ul><li>Quarterly</li><li>Bi-Annua</li><li>Annually</li><li>Less freq</li><li>LEI 09.4</li><li>Quarterly</li></ul>	updated.  or more frequently  lly  uently than annually  Indicate how frequently you review internal research that builds your ESG integration strategy.  or more frequently
O Quarterly Bi-Annua Annually Less freq LEI 09.4 Quarterly Bi-Annua Annually	updated.  or more frequently  lly  uently than annually  Indicate how frequently you review internal research that builds your ESG integration strategy.  or more frequently
O Quarterly Bi-Annua Annually Less freq LEI 09.4 Quarterly Bi-Annua Annually	updated.  or more frequently  lly  uently than annually  Indicate how frequently you review internal research that builds your ESG integration strategy.  or more frequently
O Quarterly Bi-Annua Annually Less freq LEI 09.4 Quarterly Bi-Annua Annually	updated.  or more frequently  lly  uently than annually  Indicate how frequently you review internal research that builds your ESG integration strategy.  or more frequently
O Quarterly O Bi-Annua O Annually O Less freq  LEI 09.4 O Quarterly O Bi-Annua O Annually O Less freq  LEI 09.5	updated. or more frequently lly uently than annually Indicate how frequently you review internal research that builds your ESG integration strategy. or more frequently lly uently than annually
O Quarterly O Bi-Annua O Annually O Less freq  LEI 09.4 O Quarterly O Bi-Annua O Annually O Less freq  LEI 09.5 ✓ ESG inform	or more frequently lly  uently than annually  Indicate how frequently you review internal research that builds your ESG integration strategy. or more frequently lly  uently than annually  Describe how ESG information is held and used by your portfolio managers.



☐ Other; specify☐ None of the above

New selection options have been added to this indicator. Please review your prefilled responses carefully.

LEI 10.1	Indicate which aspects of investment analysis you integrate material ESG information into.
☐ Economic	c analysis
✓ Industry a	analysis
	Proportion of actively managed listed equity exposed to investment analysis
O <10°	%
○ 10-5	0%
○ 51-9	0%
● >90°	%
☑ Quality of	management
	Proportion of actively managed listed equity exposed to investment analysis
O <10°	%
○ 10-5	0%
○ 51-9	0%
>90°	%
☑ Analysis of the second	of company strategy
	Proportion of actively managed listed equity exposed to investment analysis
O <10°	/ <sub>6</sub>
O 10-5	0%
○ 51-9	0%
	%
☑ Portfolio v	weighting
	Proportion of actively managed listed equity exposed to investment analysis
O <10°	%
O 10-5	0%
○ 51-9	0%
● >90°	%
☐ Security s	sensitivity and/or scenario analysis
☑ Fair value	/fundamental analysis



	Proportion of actively managed listed equity exposed to investment analysis
○ <10%	
O 10-50	%
○ 51-90	%
● >90%	
☐ Other; spec	cify
LEI 10.2	Indicate which methods are part of your process to integrate ESG information into fair value/fundamental analysis.
	ts to forecasted company financials (sales, operating costs, earnings, cash flows)
☑ Adjustmen	ts to valuation-model variables (discount rates, terminal value, perpetuity growth rates)
☐ Valuation r	nultiples
☐ Other adjus	stments; specify
LEI 10.3	Describe how you integrate ESG information into portfolio weighting.

We identify and analyse ESG factors that are most relevant for companies and evaluate their impact in our assessment of fair value. The current and calculated fair value of a stock incorporates an ESG signal which impacts investment decisions and ultimately the weight of the stock in our portfolio.

LEI 10.4

Describe the methods you have used to adjust the income forecast/valuation tool.

We identify and assess ESG factors that are most relevant for companies and evaluate the impact either in our central valuation or scenario analysis.

# **Outputs and outcomes**

LEI 12 Voluntary Public Descriptive PRI 1

LEI 12.1

Indicate how your ESG incorporation strategies have influenced the composition of your portfolio(s) or investment universe

Describe any reduction in your starting investment universe or other effects.

Currently no NZ companies are listed on our 'ethical' exclusion list, therefore the impact is nil.

As a result of our Climate Change Investment Strategy, there are two New Zealand companies that we are unable to invest in. One is in the NZX50, the other is not. The percentage reduction listed below refers to the market cap weighting of the one company that is in the NZX50 (at 31 Dec 2019).

Specify the percentage reduction (+/- 5%)



%

1.31

LEI 12.2

☑ Integration of ESG factors

Select which of these effects followed your ESG integration.
☑ Reduce or prioritise the investment universe
☑ Overweight/underweight at sector level
☑ Overweight/underweight at stock level
☑ Buy/sell decisions
☑ Engagement / Voting
☐ Other; specify
☐ None of the above

Our approach is to integrate ESG into long-term fundamental analysis through a combination of company research, income forecasts, scenario analysis and valuation adjustments. We also incorporate ESG signals into portfolio construction which has implications for investment sizing.

# New Zealand Superannuation Fund

**Reported Information** 

Public version

**Direct - Listed Equity Active Ownership** 

# PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



Over	rview				
\ 01	Manda	atory	Public	Core Assessed	PRI 2
New se	election o	ptions have been adde	d to this indicator. Pleas	se review your prefilled respo	onses carefully
LEA (		Indicate whether your or voting).	ganisation has an active o	ownership policy (includes enga	gement and/or
⊚ Ye	es				
	LEA 01.2	Attach or provide a	URL to your active owner	ship policy.	
	O Attachr	ment provided:			
	<ul><li>URL pr</li></ul>	rovided:			
		URL			
			und.co.nz/sites/default/file	es/documents-	
	sys/Re	sponsible%20Investmen	t%20Framework.pdf}		
	LEA 01.3	Indicate what your a	active engagement policy	covers:	
		General approach	to Active Ownership		
'	☑ Conf	flicts of interest			
	☐ Aligr	nment with national stewa	ardship code requirement	S	
	☑ Asse	ets/funds covered by acti	ve ownership policy		
	☑ Expe	ectations and objectives			
	☑ Enga	agement approach			
		Engagement			
	$\checkmark$	ESG issues			
	$\checkmark$	Prioritisation of engager	ment		
	$\checkmark$	Methods of engagemen	t		
		Transparency of engage	ement activities		
		Due diligence and monit	toring process		
		Insider information			



 $\ensuremath{\,\boxtimes\,}$  Escalation strategies

☐ Other; (specify)☑ (Proxy) voting approach

 $\square$  Service Provider specific criteria

Voting
☑ ESG issues
☑ Prioritisation and scope of voting activities
☑ Methods of voting
☐ Transparency of voting activities
☑ Regional voting practice approaches
☐ Filing or co-filing resolutions
☐ Company dialogue pre/post-vote
☑ Decision-making processes
☑ Securities lending processes
☐ Other; (specify)
□ Other
☐ None of the above
○ No
LEA 01.4 Do you outsource any of your active ownership activities to service providers?
Where active ownership activities are conducted by service providers, indicate whether your active ownership policy covers any of the following:
$\square$ Outline of service provider`s role in implementing your organisation's active ownership policy
☐ Description of considerations included in service provider selection and agreements
☐ Identification of key ESG frameworks which service providers must follow
= .ac
☐ Outline of information sharing requirements of service providers
☐ Outline of information sharing requirements of service providers
☐ Outline of information sharing requirements of service providers ☐ Description of service provider monitoring processes

LEA 01.6

Additional information [optional]

We have a number of implementation oriented documents that support our ownership policy. These more detailed documents cover, for example, requirements of engagement and voting service providers, reporting on ownership activities and how we prioritise our ownership activities.

Additional information on our ownership activities can be found in our Annual Report and on our website here: https://www.nzsuperfund.co.nz/how-we-invest-responsible-investment/engagement; and here: https://nzsuperfund.nz/performance-esg-management/voting-policy.

ISS provides us with the platform for executing voting as well as voting advice aligned with our customised policy.

BMO is our engagement service provider. Their approach to engagement is based on constructive and confidential company dialogue and on building a relationship of trust, where, over time, they seek to gain a sound understanding of how companies manage the key ESG issues linked to their activities. BMO encourages improvement in ESG management should they deem existing practices insufficient to respond to ESG risks and/or opportunities. The indicators in LEA 01.5 are part of our contract with BMO but are not explicitly stated in our policy.



## **Engagement**

LEA 02 Mandatory Public Core Assessed PRI 1,2,3

**LEA 02.1** 

Indicate the method of engagement, giving reasons for the interaction.

Type of engagement	Reason for interaction
Individual / Internal staff engagements	☑ To influence corporate practice (or identify the need to influence it) on ESG issues
	☑ To encourage improved/increased ESG disclosure
	☑ To gain an understanding of ESG strategy and/or management
	☐ We do not engage via internal staff
Collaborative engagements	☑ To influence corporate practice (or identify the need to influence it) on ESG issues
	☑ To encourage improved/increased ESG disclosure
	☑ To gain an understanding of ESG strategy and/or management
	☐ We do not engage via collaborative engagements
Service provider engagements	☑ To influence corporate practice (or identify the need to influence it) on ESG issues
	☑ To encourage improved/increased ESG disclosure
	☑ To gain an understanding of ESG strategy and/or management
	☐ We do not engage via service providers

**LEA 02.2** 

Indicate whether your organisation plays a role in the engagement process that your service provider conducts.

Yes



**LEA 02.3** 

Indicate the role(s) you play in engagements that your service provider conducts on your behalf.

- ☑ We discuss the topic of the engagement (or ESG issue(s)) of engagement
- ☑ We discuss the rationale for the engagement
- ☑ We discuss the objectives of the engagement
- ☑ We select the companies to be engaged with
- ☑ We discuss the frequency/intensity of interactions with companies
- ☑ We discuss the next steps for engagement activity
- ☑ We participate directly in certain engagements with our service provider
- ☐ Other: specify
- ☐ We play no role in engagements that our service provider conducts.

 $\bigcirc$  No

**LEA 02.4** 

Additional information. [Optional]

We carry out our engagement via five avenues: 1) The RI team engages with companies directly; or 2) we engage through collaborative efforts; 3) we employ BMO as a service provider; 4) we require our managers to engage on our behalf, and; 5) The in-house NZ Active Equities Team engages directly with companies in New Zealand.

We work closely with BMO our engagement service provider to ensure our priorities remain aligned. We receive quarterly reports from BMO followed by quarterly calls to discuss topics of engagement, rationale, objectives, progress, and upcoming activities. The progress of BMO's engagement activities versus our engagement priorities is reviewed and discussed every quarter. In addition, annually, we feed into BMO's suggestions for priority companies and projects.

We are also members of ACSI, an association that conducts engagement with Australian companies on ESG issues.

LEA 03

**Mandatory** 

**Public** 

**Core Assessed** 

PRI 2

New selection options have been added to this indicator. Please review your prefilled responses carefully.

**LEA 03.1** 

Indicate whether your organisation has a formal process for identifying and prioritising engagements.

Yes

**LEA 03.2** 

Indicate the criteria used to identify and prioritise engagements for each type of engagement.



Type of engagement	Criteria used to identify/prioritise engagements
Individual / Internal staff	
engagements	Individual / Internal staff engagements
	☑ Geography/market of the companies
	☑ Materiality of the ESG factors
	☑ Exposure (size of holdings)
	☑ Responses to ESG impacts that have already occurred
	☑ Responses to divestment pressure
	☑ Consultation with clients/beneficiaries
	☐ Consultation with other stakeholders (e.g. NGOs, trade unions, etc.)
	☑ Follow-up from a voting decision
	☐ Client request
	☑ Breaches of international norms
	☐ Other; (specify)
	☐ We do not outline engagement criteria for our individual engagements
Collaborative engagements	
	Collaborative engagements
	☑ Potential to enhance knowledge of ESG issues through other investors
	☑ Ability to have greater impact on ESG issues
	☐ Ability to add value to the collaboration
	☐ Geography/market of the companies targeted by the collaboration
	☑ Materiality of the ESG factors addressed by the collaboration
	☑ Exposure (size of holdings) to companies targeted by the collaboration
	☑ Responses to ESG impacts addressed by the collaboration that have already occurred
	☑ Responses to divestment pressure
	☐ Follow-up from a voting decision
	☑ Alleviate the resource burden of engagement
	☐ Consultation with clients/beneficiaries
	☐ Consultation with other stakeholders (e.g. NGOs, trade unions, etc.)
	☐ Other; (specify)
	☐ We do not outline engagement criteria for our collaborative engagement providers
Service-provider	
engagements	Service-provider engagements
	☑ Geography/market of the companies
	☑ Materiality of the ESG factors
	☑ Exposure (size of holdings)
	☑ Responses to ESG impacts that have already occurred



☐ Responses to divestment pressure
$\ensuremath{\square}$ Consultation with other stakeholders (e.g. NGOs, trade unions, etc.)
☑ Follow-up from a voting decision
☑ Client request
☑ Breaches of international norms
☐ Other; (specify)
$\square$ We do not outline engagement criteria for our service providers

 $\bigcirc$  No

LEA 04 Mandatory Public Core Assessed PRI 2

New selection options have been added to this indicator. Please review your prefilled responses carefully.

LEA 04.1

Indicate whether you define specific objectives for your organisation's engagement activities.

Individual / Internal staff engagements	<ul> <li>All engagement activities</li> <li>Majority of engagement activities</li> <li>Minority of engagement activities</li> <li>We do not define specific objectives for engagement activities carried out by internal staff</li> </ul>	
Collaborative engagements	<ul> <li>All engagement activities</li> <li>Majority of engagement activities</li> <li>Minority of engagement activities</li> <li>We do not define specific objectives for engagement activities carried out through collaboration</li> </ul>	
Service-provider engagements	<ul> <li>All engagement activities</li> <li>Majority of engagement activities</li> <li>Minority of engagement activities</li> <li>We do not define specific objectives for engagement activities carried out by our service providers</li> </ul>	

**LEA 04.2** 

Additional information. [Optional]

#### Internal engagements:

Before deciding to engage, we look at fit with priorities, our capacity to contribute and engage directly with target companies; the potential effectiveness of engagement, and; resources required.

Before undertaking engagement, we put together an engagement plan that provides context and reasoning for the engagement as well as setting performance targets and milestones. Progress of the engagement is recorded and reported quarterly. Monitoring responses (or lack of) is also undertaken quarterly.

In 2017, we evolved out engagement tracking system to better provide indicators of progress.

Engagement may be undertaken by any of the investment staff, including CEO or CIO.

#### Collaborative engagements:



The collaborative engagements that we choose to join will fit with our priorities, have clear objectives and methodologies for tracking progress. We also have an internal approval process which we need to go through before joining any collaborations.

In 2019, alongside the other Crown-owned investors in New Zealand, we have led a large collaborative engagement with the social media companies in response to the livestreaming and dissemination of content relating to the Christchurch terror attack. The engagement has a sole objective with a clear engagement plan.

**Public** 

**Core Assessed** 

PRI 2

LEA 05.1 Indicate whether you monitor and/or review engagement outcomes.				
Individual / Internal staff engagements	<ul> <li>Yes, in all cases</li> <li>Yes, in a majority of cases</li> <li>Yes, in a minority of cases</li> <li>We do not monitor, or review engagement outcomes when the engagement is carried out by our internal staff.</li> </ul>			
Collaborative engagemen	Yes, in all cases     Yes, in a majority of cases     Yes, in a minority of cases     We do not monitor, or review engagement outcomes when the engagement is carried out through collaboration.			
Service-provider engagements	<ul> <li>Yes, in all cases</li> <li>Yes, in a majority of cases</li> <li>Yes, in a minority of cases</li> <li>We do not monitor, or review engagement outcomes when the engagement is carried out by our service providers.</li> </ul>			

Indicate whether you do any of the following to monitor and/or review the progress of engagement



**LEA 05.2** 

**LEA 05** 

**Mandatory** 

Individual / Internal staff engagements	<ul> <li>☑ Define timelines/milestones for your objectives</li> <li>☑ Track and/or monitor progress against defined objectives and/or KPIs</li> <li>☑ Track and/or monitor the progress of action taken when original objectives are not met</li> <li>☑ Revisit and, if necessary, revise objectives on a continuous basis</li> <li>☐ Other; specify</li> </ul>
Collaborative engagements	<ul> <li>☑ Define timelines/milestones for your objectives</li> <li>☑ Track and/or monitor progress against defined objectives and/or KPIs</li> <li>☑ Track and/or monitor the progress of action taken when original objectives are not met</li> <li>☑ Revisit and, if necessary, revise objectives on a continuous basis</li> <li>☐ Other; specify</li> </ul>
Service-provider engagements	<ul> <li>☑ Define timelines/milestones for your objectives</li> <li>☑ Track and/or monitor progress against defined objectives and/or KPIs</li> <li>☑ Track and/or monitor the progress of action taken when original objectives are not met</li> <li>☑ Revisit and, if necessary, revise objectives on a continuous basis</li> <li>☐ Other; specify</li> </ul>

LEA 06 Mandatory Public Additional Assessed PRI 2,4

**LEA 06.1** 

Indicate whether your organisation has an escalation strategy when engagements are unsuccessful.

Yes

**LEA 06.2** 

Indicate the escalation strategies used at your organisation following unsuccessful engagements.

- ☑ Collaborating with other investors
- ☑ Issuing a public statement
- ☐ Filing/submitting a shareholder resolution
- $\ensuremath{\,\boxtimes\,}$  Voting against the re-election of the relevant directors
- $\ensuremath{\square}$  Voting against the board of directors or the annual financial report
- $\ensuremath{\,\boxtimes\,}$  Submitting nominations for election to the board
- ☐ Seeking legal remedy / litigation
- ☑ Reducing exposure (size of holdings)
- ☑ Divestment
- ☐ Other; specify
- $\bigcirc$  No



LEA 06.3

We also have a defined methodology which underpins decisions for placing a company into escalation mode.

LEA 07	07 Voluntary		Public	Additional Ass	sessed	PRI 1,2
LEA 07.		licate whether insights gained fro cision-makers.	om your orga	nisation`s engagements	are shared wit	h investment
		Type of engagement		Insights shared		
		Individual / Internal staff eng	agements	<ul><li>Yes, systematically</li><li>Yes, occasionally</li><li>No</li></ul>		
		Collaborative engagements		<ul><li>○ Yes, systematically</li><li>● Yes, occasionally</li><li>○ No</li></ul>		
		Service-provider engagemen	its	<ul><li>Yes, systematically</li><li>Yes, occasionally</li><li>No</li></ul>		
LEA 07.2		licate the practices used to ensure shared with investment decision		nation and insights gaine	ed through enga	agements
☑ Holdir ☑ Using	ng investr IT platfor al proces	tment decision-makers when der ment team meetings and/or preso rms/systems that enable data sh s that requires portfolio managel	entations aring			utcome
LEA 07.3	4	icate whether insights gained fro	om your orga	nisation's engagements	are shared with	n your



Type of engagement	Insights shared
Individual/Internal staff engagements	<ul><li>Yes, systematically</li><li>Yes, occasionally</li><li>No</li></ul>
Collaborative engagements	<ul><li>Yes, systematically</li><li>Yes, occasionally</li><li>No</li></ul>
Service-provider engagements	<ul><li>Yes, systematically</li><li>Yes, occasionally</li><li>No</li></ul>

**LEA 07.4** 

Additional information. [Optional]

The insights gained from our direct, collaborative and service provider engagements are shared with our internal investment managers and staff.

Our NZ engagement tracker document, our global engagement progress and the quarterly reports from our service provider are made available to all staff via our intranet. Engagement progress is also presented to the Investment Committee on a six monthly basis.

Insights from our direct engagements are also shared, in confidence, with our engagement service provider. A standing item on the agenda of our quarterly calls with BMO is an update on the direct engagements we are undertaking as well as the collaborative engagements we are both involved in. We recognise the importance of keeping BMO informed of our direct engagement activities.

We provide an Engagement Table in our Annual Report where we describe the types of ESG issues we are engaging on, the industries involved, objectives of engagements, the number of companies involved and any outcomes and achievements.

LEA 08 Mandatory Public Gateway PRI 2

LEA 08.1 Indicate whether you track the number of your engagement activities.



Type of engagement	Tracking engagements
Individual/Internal staff engagements	<ul> <li>Yes, we track the number of our engagements in full</li> <li>Yes, we partially track the number of our engagements</li> <li>We do not track</li> </ul>
Collaborative engagements	<ul> <li>Yes, we track the number of collaborative engagements in full</li> <li>Yes, we partially track the number of our collaborative engagements</li> <li>We do not track</li> </ul>
Service-provider engagements	<ul> <li>Yes, we track the number of service-provider engagements in full</li> <li>Yes, we partially track the number of our service-provider engagements</li> <li>We do not track</li> </ul>

LEA 08.2

Additional information. [Optional]

Engagement progress of companies on our Global Engagement Focus List (direct, collaborative and service provider engagement) is tracked quarterly via a dashboard update. Included in the dashboard is:

- 4. Summary of engagement undertaken (per company on our Focus List)
- 5. Company response (or lack of)
- 6. Milestones
- 7. Any companies being escalated for lack of response or lack of recorded milestones
- 8. Resolved / Closed engagements

New Zealand engagement progress is monitored via a tracking system. Dialogue, requests made, progress and voting implications are all recorded.

### **Outputs and outcomes**

LEA 11	Voluntary	Public	Descriptive	PRI 2
			•	

LEA 11.1

Provide examples of the engagements that your organisation or your service provider carried out during the reporting year.

☑ Add Example 1



ESG Topic	Human rights
	☐ Executive Remuneration
	☐ Climate Change
	☑ Human rights
	☐ Company leadership issues
	□ Pollution
	☐ General ESG
	□ Diversity
	☐ Shareholder rights
	☐ Health and Safety
	☐ Sustainability reporting
	☐ Water risks
	☐ Labour practices and supply chain management
	☐ Anti-bribery and corruption
	☐ Deforestation
	☐ Aggressive tax planning
	☐ Cyber security
	☐ Other governance
	□ Plastics
	□ Other
Conducted	□ Individual / Internal
by	
	☑ Collaborative
	☐ Service provider
Objectives	To engage Facebook, Alphabet and Twitter with the sole objective that the companies strengthen controls to prevent the live streaming and distribution of objectionable content, such as the shootings that took place in Christchurch on Friday 15 March 2019.
Scope and Process	The collaboration consists of 102 organisations supporting the engagement with over NZD 13.5tr in AUM (36 from NZ and 66 international; AUM at 31 Dec 2019).
	An Engagement Plan was developed, a round of letters sent in July 2019 and then meetings and follow up communication were held with the companies over August - December.
	The collaboration also supported the Christchurch Call, an initiative that focuses on eliminating terrorist and violent extremist content online.
Outcomes	☑ Company changed practice
	□ Company committed to change
	□ Disclosure / report published
	□ Divestment
	□ Failed/no outcome
	☐ Increased understanding / information



	☐ Invested in company
	☐ Ongoing
	□ Voting
	□ Other
I	

 $\ \ \, \square$  Add Example 2



ESG Topic	Climate Change
	☐ Executive Remuneration
	☑ Climate Change
	☐ Human rights
	☐ Company leadership issues
	□ Pollution
	☐ General ESG
	□ Diversity
	□ Shareholder rights
	☐ Health and Safety
	☐ Sustainability reporting
	□ Water risks
	☐ Labour practices and supply chain management
	☐ Anti-bribery and corruption
	□ Deforestation
	☐ Aggressive tax planning
	☐ Cyber security
	☐ Other governance
	□ Plastics
	□ Other
Conducted	□ Individual / Internal
Conducted by	☐ Individual / Internal ☐ Collaborative
	✓ Collaborative  □ Service provider
by	☑ Collaborative
by	<ul> <li>☑ Collaborative</li> <li>☐ Service provider</li> <li>Within 5 years, the Climate Action 100+ aims to secure, from the focus company boards and</li> </ul>
by	✓ Collaborative  ☐ Service provider  Within 5 years, the Climate Action 100+ aims to secure, from the focus company boards and senior management, commitments to:
by	<ul> <li>☑ Collaborative</li> <li>☐ Service provider</li> <li>Within 5 years, the Climate Action 100+ aims to secure, from the focus company boards and senior management, commitments to:</li> <li>1. Implement a strong climate governance framework;</li> </ul>
by	<ul> <li>☑ Collaborative</li> <li>☐ Service provider</li> <li>Within 5 years, the Climate Action 100+ aims to secure, from the focus company boards and senior management, commitments to:</li> <li>1. Implement a strong climate governance framework;</li> <li>2. Take action to reduce greenhouse gas emissions across the value chain;</li> </ul>
by	<ul> <li>☑ Collaborative</li> <li>☐ Service provider</li> <li>Within 5 years, the Climate Action 100+ aims to secure, from the focus company boards and senior management, commitments to:</li> <li>1. Implement a strong climate governance framework;</li> <li>2. Take action to reduce greenhouse gas emissions across the value chain;</li> </ul>
Objectives Scope and	<ul> <li>✓ Collaborative</li> <li>☐ Service provider</li> <li>Within 5 years, the Climate Action 100+ aims to secure, from the focus company boards and senior management, commitments to:</li> <li>1. Implement a strong climate governance framework;</li> <li>2. Take action to reduce greenhouse gas emissions across the value chain;</li> <li>3. Provide enhanced corporate disclosure in line with the TCFDs.</li> </ul> There are 161 companies on the target list: 100 due to their high emissions intensity; and 60
Objectives Scope and	<ul> <li>☑ Collaborative</li> <li>☐ Service provider</li> <li>Within 5 years, the Climate Action 100+ aims to secure, from the focus company boards and senior management, commitments to:</li> <li>1. Implement a strong climate governance framework;</li> <li>2. Take action to reduce greenhouse gas emissions across the value chain;</li> <li>3. Provide enhanced corporate disclosure in line with the TCFDs.</li> <li>There are 161 companies on the target list: 100 due to their high emissions intensity; and 60 due to the ability to influence the transition to a low carbon economy.</li> <li>Over 370 investors with more than USD 35tr in assets under management have signed onto the</li> </ul>
Objectives Scope and	<ul> <li>☑ Collaborative</li> <li>☑ Service provider</li> <li>Within 5 years, the Climate Action 100+ aims to secure, from the focus company boards and senior management, commitments to:</li> <li>1. Implement a strong climate governance framework;</li> <li>2. Take action to reduce greenhouse gas emissions across the value chain;</li> <li>3. Provide enhanced corporate disclosure in line with the TCFDs.</li> <li>There are 161 companies on the target list: 100 due to their high emissions intensity; and 60 due to the ability to influence the transition to a low carbon economy.</li> <li>Over 370 investors with more than USD 35tr in assets under management have signed onto the collaboration.</li> <li>In October 2019, an update was released showing that some companies on the target list have started to make progress towards the goals of the initiative. However, it is clear that many of the companies being engaged are not yet aligned with the CA100+ engagement agenda. The task of moving all 161 companies into alignment with the goals of the Paris Agreement has only just</li> </ul>



		☐ Disclosure / report published			
1		☐ Divestment			
		☐ Failed/no outcome			
		☐ Increased understanding / information	on		
		☐ Invested in company			
		☑ Ongoing			
		□ Voting			
		□ Other			
_	☐ Add Ex	ample 3			
	□ Add Ex	ample 4			
	□ Add Ex	ample 5			
	□ Add Ex	ample 6			
	□ Add Ex	ample 7			
	□ Add Ex	ample 8			
	□ Add Ex	ample 9			
	□ Add Ex	ample 10			
	(Proxv) v				
	(5.5.5)	oting and shareholder resolution	S		
LEA		landatory	S Public	Descriptive	PRI 2
LEA				Descriptive	PRI 2
LEA			Public		PRI 2
LEA	. 12 M	landatory	Public		PRI 2
LEA	. 12 M	landatory	Public		PRI 2
LEA	12 M	Indicate how you typically make you  Approach	Public ur (proxy) voting de	ecisions.	
LEA	LEA 12.1	Indicate how you typically make you  Approach  use our own research or voting team and	Public  ur (proxy) voting de	ecisions.	roviders.
LEA	LEA 12.1  O We to	Indicate how you typically make you  Approach	Public  ur (proxy) voting de	ecisions.	roviders.
LEA	LEA 12.1  O We to	Indicate how you typically make you  Approach  use our own research or voting team and onire service providers who make voting re	Public  ur (proxy) voting de	ecisions.	roviders.
LEA	LEA 12.1  O We to	Indicate how you typically make you  Approach  use our own research or voting team and onire service providers who make voting re	Public  ur (proxy) voting de	ecisions.	roviders.
LEA	LEA 12.1  O We u  We hour voti	Indicate how you typically make you  Approach  use our own research or voting team and hire service providers who make voting reing decisions.	Public  ur (proxy) voting decise  d make voting decise ecommendations a	ecisions.	roviders.
LEA	LEA 12.1  O We use our voti	Indicate how you typically make you  Approach use our own research or voting team and hire service providers who make voting reing decisions.  Based on	Public  ur (proxy) voting decise  d make voting decise ecommendations a	ecisions.	roviders.
LEA	LEA 12.1  O We to our voti	Indicate how you typically make you  Approach use our own research or voting team and onire service providers who make voting reing decisions.  Based on  The service-provider voting policy we sign	Public  ur (proxy) voting decise  d make voting decise ecommendations a	ecisions.	roviders.
LEA	LEA 12.1  O We to our voti	Indicate how you typically make you  Approach use our own research or voting team and hire service providers who make voting reing decisions.  Based on The service-provider voting policy we sign our own voting policy	Public  ur (proxy) voting decise  d make voting decise ecommendations a	ecisions.	roviders.
LEA	We to our voti	Indicate how you typically make you  Approach  use our own research or voting team and hire service providers who make voting reing decisions.  Based on  The service-provider voting policy we sign our own voting policy  Our own voting policy  Our clients' requests or policies	Public  ur (proxy) voting decise ecommendations a	sions without the use of service prend/or provide research that we us	roviders. se to guide



**LEA 12.2** 

Provide an overview of how you ensure that your agreed-upon voting policy is adhered to, giving details of your approach when exceptions to the policy are made.

In 2018, we bought our (global) voting in-house. Previously, our managers voted according to their own policy, except for in New Zealand where we made the voting decisions ourselves.

We have developed a customised voting policy which consists predominantly of the ISS Public Fund Policy, combined with some customised cases. More information is available here: https://www.nzsuperfund.nz/sites/default/files/documents-sys/NZ Superfund Voting Policy - Website.pdf

We use the ISS Global Proxy Exchange Platform to implement our voting decisions. For global voting, we automate the voting via the ISS platform to run against the Customised Policy but we have the ability to override these instructions. We monitor voting and report six-monthly to the Investment Committee.

We have a Voting Reporting Platform that is publically available so anyone can view how we have voted, at any meeting, at any time: https://nzsuperfund.nz/performance-esg-management/voting-reporting-platform.

LEA 12.3

Voluntary

**LEA 14** 

Additional information.[Optional]

For New Zealand mandates, we take recommendations from our internal and external NZ managers as part of the making the final voting decision and instruct this directly through Proxy Exchange. We also use ISS's research and recommendations to inform our decisions.

Public

**Additional Assessed** 

PRI 2

■ Yes

LEA 14.3 Indicate how the issue of voting is addressed in your securities lending programme.

○ We recall all securities for voting on all ballot items

○ We maintain some holdings, so that we can vote at any time

⑥ We systematically recall some securities so that we can vote on their ballot items (e.g., in line with specific criteria)

○ We recall some securities so that we can vote on their ballot items on an ad-hoc basis

○ We empower our securities-lending agent to decide when to recall securities for voting purposes

○ We do not recall our securities for voting purposes

○ Other (specify)

LEA 14.4 Additional information. [Optional]

Recall criteria include: Significant holdings, companies on our Engagement Focus List, and meetings where there are contentions M&A or climate change related proposals.



 $\bigcirc$  No

**LEA 15 Public** PRI 2 **Mandatory Descriptive** Indicate the proportion of votes participated in within the reporting year in which where you or the **LEA 15.1** service providers acting on your behalf raised concerns with companies ahead of voting. ○ 100% ○ 99-75% O 74-50% O 49-25% **②** 24-1% O Neither we nor our service provider(s) raise concerns with companies ahead of voting Indicate the reasons for raising your concerns with these companies ahead of voting. **LEA 15.2** ☑ Vote(s) concerned selected markets ☐ Vote(s) concerned selected sectors ☑ Vote(s) concerned certain ESG issues ☑ Vote(s) concerned companies exposed to controversy on specific ESG issues ☑ Vote(s) concerned significant shareholdings ☐ Client request ☐ Other **LEA 15.3** Additional information. [Optional]

In the New Zealand market, we aim to inform companies of voting decisions pre and/or post AGM if we vote against a resolution. We note the percentage is less than 1% of our global portfolio, but not zero.

External investment managers also engage with companies about their policies and voting decisions and provide feedback to us through reporting and/or recommendations.

Sometimes, due to short notice periods in the New Zealand market, if companies release notices too close to the AGM, it is difficult to engage before the vote is taken.

BMO, our Engagement Service Provider, also engages on corporate governance issues with companies during the AGM seasons.

Tubilo Colo Adocada Titi 2	LEA 16	Mandatory	Public	Core Assessed	PRI 2
----------------------------	--------	-----------	--------	---------------	-------



Indicate the proportion of votes where you, and/or the service provider(s) acting on your behalf, **LEA 16.1** communicated the rationale to companies for abstaining or voting against management recommendations. Indicate this as a percentage out of all eligible votes. ○ 100% O 99-75% O 74-50% O 49-25% **24-1%** O We do not communicate the rationale to companies O Not applicable because we and/or our service providers did not abstain or vote against management recommendations Indicate the reasons why your organisation would communicate to companies, the rationale for **LEA 16.2** abstaining or voting against management recommendations. ☐ Vote(s) concern selected sectors ☑ Vote(s) concern certain ESG issues ☐ Vote(s) concern companies exposed to controversy on specific ESG issues ☐ Vote(s) concern significant shareholdings ☐ Client request □ Other In cases where your organisation does communicate the rationale for abstaining or voting against **LEA 16.3** management recommendations, indicate whether this rationale is made public. O Yes No

**LEA 16.4** Additional information. [Optional]

All voting decisions are publically available on our Voting Reporting Platform: https://nzsuperfund.nz/performance-esg-management/voting-reporting-platform.

LEA 17 Mandatory Public Core Assessed PRI 2

LEA 17.1

For listed equities in which you or your service provider have the mandate to issue (proxy) voting instructions, indicate the percentage of votes cast during the reporting year.

• We do track or collect this information

Votes cast (to the nearest 1%)

%

99.8



#### Specify the basis on which this percentage is calculated

- Of the total number of ballot items on which you could have issued instructions
- Of the total number of company meetings at which you could have voted
- $\bigcirc$  Of the total value of your listed equity holdings on which you could have voted
- $\bigcirc$  We do not track or collect this information

LEA 17.2	Explain your reason(s) for not voting on certain holdings
Shares we      Shares we     Shares we     Shares we     Shares we     Shares we     Shares we     Shares we     Shares we     Shares we     Shares we     Shares we      Shares we      Shares we      Sha	ere blocked
☐ Notice, ba	allots or materials not received on time
☐ Missed de	eadline
☐ Geograph	ical restrictions (non-home market)
☐ Cost	
☐ Conflicts	of interest
☐ Holdings	deemed too small
☐ Administration   ☐ Administra	ative impediments (e.g., power of attorney requirements, ineligibility due to participation in share
☐ Client req	uest
Other (explanation)	plain)

Over 2019, there were only three reasons why votes were not case. These were in:

- 9. Markets where the practice of share-blocking takes place;
- 10. Meetings when there is a proxy contest; and,
- 11. Spin control situation where there is only one true voting item, but multiple options to choose from.

LEA 18 Voluntary Public Additional Assessed PRI 2

**LEA 18.1** 

Indicate whether you track the voting instructions that you or your service provider on your behalf have issued.

Yes, we track this information

LEA 18.2

Of the voting instructions that you and/or third parties on your behalf have issued, indicate the proportion of ballot items that were:



Voting instructions	Breakdown as percentage of votes cast
For (supporting) management recommendations	78.7
Against (opposing) management recommendations	20.4
Abstentions	0.9

100%

 $\bigcirc$  No, we do not track this information

LEA 18.3

In cases where your organisation voted against management recommendations, indicate the percentage of companies which you have engaged.

0.001

LEA 18.4 Additional information. [Optional]

We proactively disclose information on all our voting activities on our website: https://nzsuperfund.nz/performance-esg-management/voting-reporting-platform.

We tend to engage with companies on the reason why we vote against resolutions if they are located in our domestic market. Given this is such a small percentage of the global portfolio, the percentage for the number of companies is negligible. However, the impact of this engagement within the New Zealand market is significant.

We engaged with a number of other companies prior to their AGMs on items where we did not vote against a resolution but required further explanation to aid our voting decision.

For the purposes of the voting statistics above:

- Votes in favour include votes where a choice has been made for example between several options e.g. select a 1 or 2 or 3 year proposal for say-on-pay votes in the US.
- Abstentions include Did Not Votes (DNVs).

We also note that our proxy research provider may also engage with companies in advance of AGMs when they are considering recommending voting against a resolution.

EA 19	Mai	ndatory	Public	Core Assessed	PRI 2
LEA	9.1	Indicate whether your organisation	has a formal escala	ation strategy following unsucces	sful voting.
○ Ye	S				
<ul><li>No</li></ul>					



LEA 19.3

Additional information. [Optional]

While we may not have a formal escalation strategy in place, either directly or through our managers we do engage with companies on issues that led to the vote against. When issues are of particular interest, we monitor the outcome of the vote. If the vote is unsuccessful we may look at other ways of influencing change.

Poor governance is integrated into our managers' view of the investment attractiveness of the company - and may contribute to an underweight position or decision not to invest.

LEA 20	V	oluntary	Public	Descriptive	PRI 2
L	EA 20.1	Indicate whether your organisation, shareholder resolutions during the r	directly or through eporting year.	a service provider, filed or co-file	d any ESG
С	Yes				
•	) No				

# New Zealand Superannuation Fund

**Reported Information** 

Public version

Confidence building measures

# PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



# Confidence building measures CM1 01 **Mandatory Public Additional Assessed** General Indicate whether the reported information you have provided for your PRI Transparency Report this CM1 01.1 year has undergone: ☐ Third party assurance over selected responses from this year's PRI Transparency Report ☑ Third party assurance over data points from other sources that have subsequently been used in your PRI responses this year ☐ Third party assurance or audit of the correct implementation of RI processes (that have been reported to the PRI this year) ☐ Internal audit of the correct implementation of RI processes and/or accuracy of RI data (that have been reported to the PRI this year) ☑ Internal verification of responses before submission to the PRI (e.g. by the CEO or the board) • Whole PRI Transparency Report has been internally verified O Selected data has been internally verified ☐ Other, specify

CM1 01.2

☐ None of the above

Additional information [OPTIONAL]

Last year, we employed a third party to externally assure a sub-set of indicators for our annual PRI survey response. We plan to continue to do this every second year. Every in-between year, including this year, we will seek to internally verify the entire survey response, pre-submission. Our Internal Audit Team completed this task this year.

In 2018 and in 2019, KPMG provided limited assurance over our portfolio carbon footprint calculation.

In addition, the whole PRI report has been reviewed and signed off by the Heads of relevant investment teams, the Head of Communications and the Chief Investment Officer.

CM1 02.1 We undertook third party assurance on last year's PRI Transparency Report

O Whole PRI Transparency Report was assured last year
Selected data was assured in last year's PRI Transparency Report
We did not assure last year's PRI Transparency report
None of the above, we were in our preparation year and did not report last year.

CM1 02.2 Whole report was assured in last year's PRI Transparency Report

Who has conducted the assurance



**KPMG** 

		Assurance standard used			
	☑ ISAE/ A	SEA 3000			
	☐ ISAE 34	02			
	☐ ISO standard				
	□ AAF01/06				
	□ AA1000	AS			
	☐ IFC perf	formance standards			
		410 Assurance Engagements on Greenhouse Gas Statements.			
	☐ National	standard			
	☐ Other				
		Level of assurance sought			
	<ul><li>Limited</li></ul>	or equivalent			
	○ Reasona	able or equivalent			
		Link to external assurance provider's report			
		https://nzsuperfund.nz/sites/default/files/documents- _Limited_Assurance_2019_UNPRI_submission.pdf}			
C	M1 02.2	Selected data was assured in last year's PRI Transparency Report			
		What data has been assured			
		al and organisational data			
		ated to RI activities			
	☑ RI polici				
		esses (e.g. engagement process) erational data of the portfolio			
	☐ Other	erational data of the portiono			
	□ Other				
		Relevant modules			
	✓ Organisa	ational Overview			
		and Governance			
	✓ Indirect ·	<ul> <li>Manager Selection, Appointment and Monitoring</li> </ul>			
	☑ Direct - I	Listed Equity Incorporation			
	☑ Direct - I	Listed Equity Active Ownership			
C	☑ Direct - I	Listed Equity Active Ownership  Additional information [OPTIONAL]			

The indicators externally assured were selected based on prioritised indicators recommended by 'Introducing Confidence-Building Measures to PRI Signatories', published in April 2018, more details see: https://www.unpri.org/download?ac=4467.



CM1 03 **Public Descriptive** General Mandatory We undertake confidence building measures that are unspecific to the data contained in our PRI CM1 03.1 Transparency Report: ☐ We adhere to an RI certification or labelling scheme ☑ We carry out independent/third party assurance over a whole public report (such as a sustainability report) extracts of which are included in this year's PRI Transparency Report Provide a link to the public report (such as a sustainability report that you carry out third party CM1 03.3 assurance over and for which you have used extracts of in this year's PRI Transparency Report. Also include a link to the external assurance provider 's report. Link to sustainability, RI, or integrated report [URL] {hyperlink:https://nzsuperfund.nz/sites/default/files/documentssys/NZ%20Super%20GHG%20Statement%2010th%20October%20FINAL.pdf} Link to external assurance provider's report [URL] {hyperlink:https://nzsuperfund.nz/sites/default/files/documentssys/NZ%20Super%20Limited%20Assurance%20opinion%20FINAL%2010%20October%202019.pdf} ☐ ESG audit of holdings ☑ Other, specify In 2019, we completed Santiago Principles self-assessment, and gained limited external assurance. ☐ None of the above Additional information [OPTIONAL] CM1 03.5 We undertake confidence building measures that are unspecific to the data contained in our PRI Transparency Report. CM1 04 **Mandatory Public Descriptive** General Do you plan to conduct third party assurance of this year's PRI Transparency report? CM1 04.1 O Whole PRI Transparency Report will be assured O Selected data will be assured • We do not plan to assure this year's PRI Transparency report

GNZS Internal Audit reviewed all responses from this year's PRI Assessment Report, pre-submission. We currently

CM1 05 Mandatory Public Descriptive General

Additional information [OPTIONAL]

plan to seek external assurance every other year.



CM1 04.3

CM1 05.1

Provide details related to the third party assurance over selected responses from this year's PRI Transparency Report and/or over data points from other sources that have subsequently been used in your PRI responses this year

	What data has been assured		
☐ Financia	and organisational data		
☐ Data rela	ated to RI activities		
☐ RI Policie	es		
☐ RI Proce	sses (e.g. engagement process)		
☑ ESG ope	erational data of the portfolio		
☐ Other			
	Relevant modules		
□ Organisa	ational Overview		
	and Governance		
☐ Indirect -	- Manager Selection, Appointment and Monitoring		
☐ Direct - L	isted Equity Incorporation		
☐ Direct - L	isted Equity Active Ownership		
	Who has conducted the assurance		
KPMG			
	Assurance standard used		
☑ ISAE/AS	EA 3000		
☐ ISAE 34	02		
☐ ISO stan	dard		
☐ AAF01/0	6		
□ AA1000A	AS		
☐ IFC perfo	☐ IFC performance standards		
☑ ISAE/AS	☑ ISAE/ASAE 3410 Assurance Engagements on Greenhouse Gas Statements.		
□ National	standard		
☐ Other			
	Level of assurance sought		
<ul><li>Limited of</li></ul>	or equivalent		
○ Reasona	ble or equivalent		
	Please provide:		



Link to external assurance provider's report [URL]

{hyperlink:https://nzsuperfund.nz/sites/default/files/documents-sys/NZ%20Super%20Limited%20Assurance%20opinion%20FINAL%2010%20October%202019.pdf}

Link to original data source (if public) [URL]

{hyperlink:https://nzsuperfund.nz/sites/default/files/documents-sys/NZ%20Super%20GHG%20Statement%2010th%20October%20FINAL.pdf}

CM1 05.2

Additional information [OPTIONAL]

This year (as well as last year), we gained external 'limited' assurance of the NZSF carbon footprint calculation for the investment portfolio. This information has been used in some of the climate change related questions in the Strategy and Governance module.

CM1 07 Mandatory Public Descriptive General

CM1 07.1

Indicate who has reviewed/verified internally the whole - or selected data of the - PRI Transparency Report . and if this applies to selected data please specify what data was reviewed

#### Who has conducted the verification

☑ CEO or other Chief-Level staff

Sign-off or review of responses

- ☐ Review of responses
- ☐ The Board
- ☐ Investment Committee
- ☐ Compliance Function
- ☑ RI/ESG Team
- ☑ Investment Teams
- ☐ Legal Department
- ☑ Other (specify)

specify

The completed PRI Report has been reviewed by Internal Audit, reviewed and signed off by the relevant Head of the Investment Teams, the Head of Communications and the Chief Investment Officer.

